

2025 YEAR IN REVIEW & 2026 OUTLOOK



PRESENTERS



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GREENLEAF TRUST OVERVIEW

Privately-held, trust-only bank: over \$21Bn in assets under advisement
Offices in Kalamazoo, Grand Rapids, Birmingham, Traverse City, Petoskey, Midland, Delaware and Naples
Mission remains: financial security from generation to generation

Our Team





INVESTMENT & ECONOMIC THEMES

- 2025 Outlook and Outcomes
- 2026 Outlook
 - Policy
 - Artificial Intelligence
 - K-Shaped Economy
- Risks
- Q&A

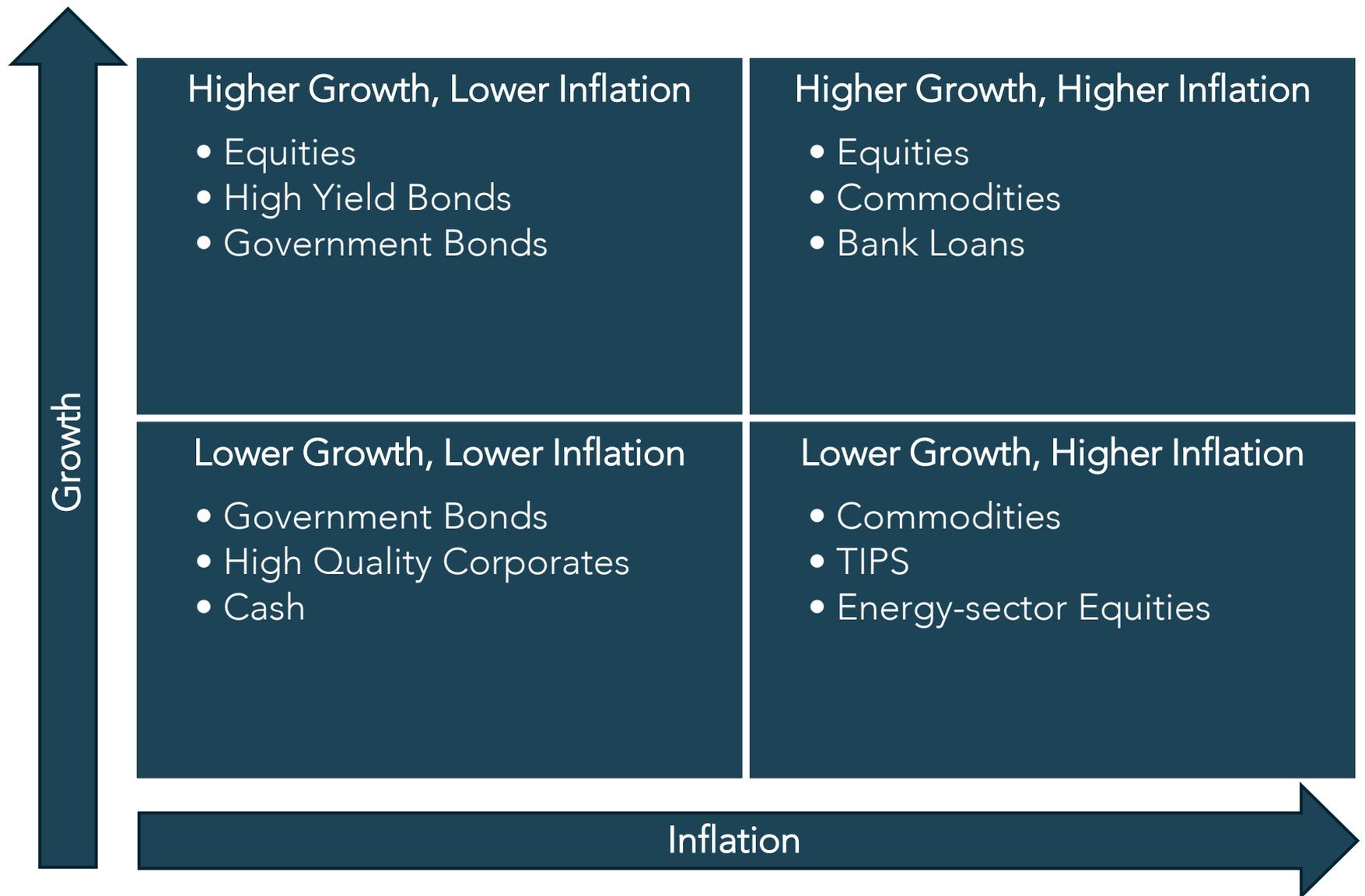


PRACTICE POLL





ASSET CLASS FRAMEWORK





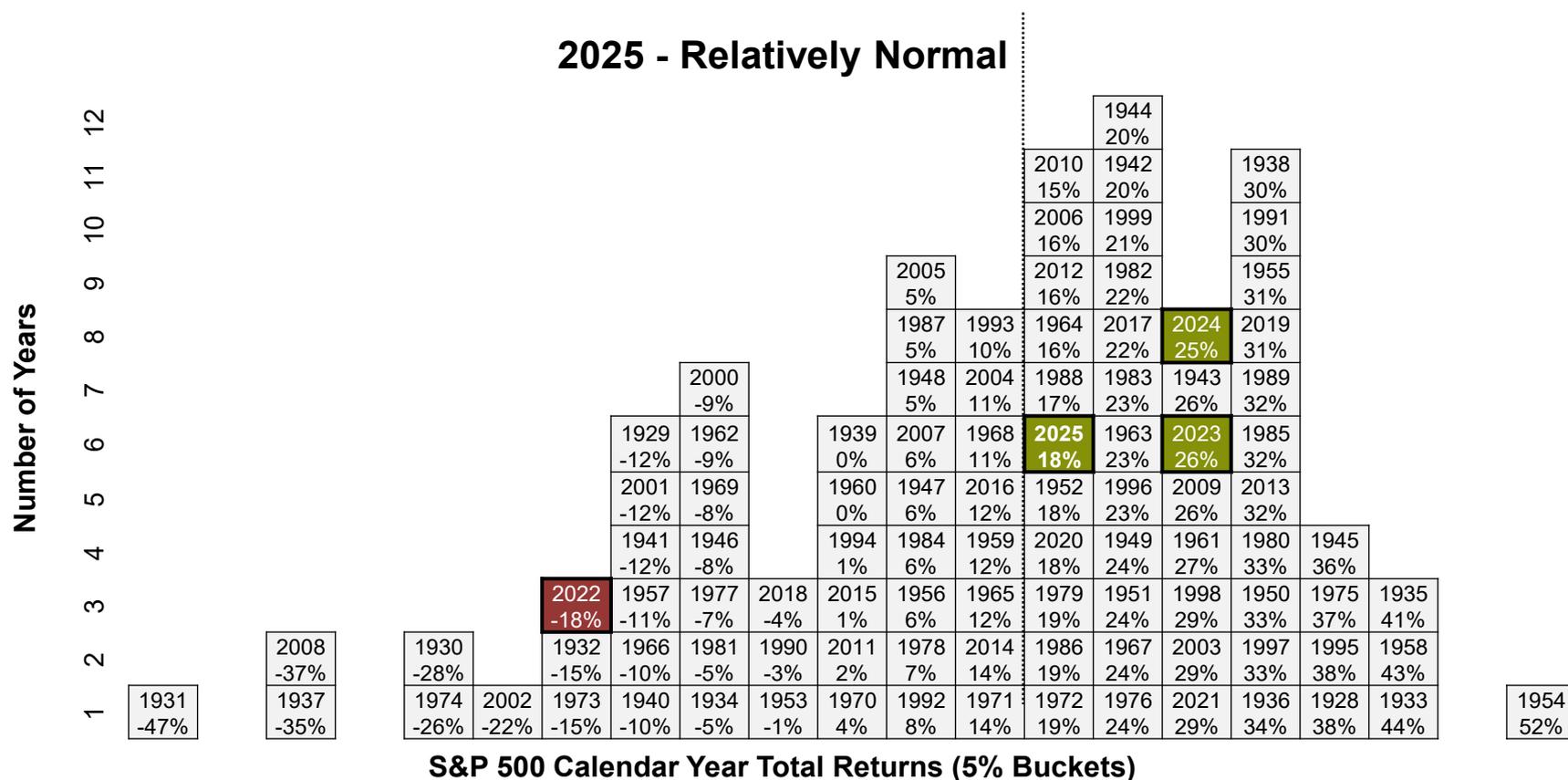
ECONOMIC AND FINANCIAL MARKET SURPRISES

	2022			2023			2024			2025 (E)		
	Exp.	Actual	Surp.	Exp.	Actual	Surp.	Exp.	Actual	Surp.	Exp.	Actual	Surp.
Real Growth	3.9%	2.5%	-1.4%	0.3%	2.9%	2.6%	1.3%	2.8%	1.5%	2.1%	2.0%	-0.1%
Inflation	4.4%	8.0%	3.6%	4.0%	4.1%	0.1%	2.6%	3.0%	0.4%	2.5%	2.7%	0.2%
Job Gains	323	380	57	-10	216	226	74	168	94	115	49	-66
Fed Funds	1.00%	4.50%	3.50%	4.75%	5.50%	0.75%	4.00%	4.50%	0.50%	4.00%	3.75%	-0.25%
S&P 500 EPS	223.4	218.1	-2.4%	230.6	221.4	-4.0%	244.0	242.7	-0.5%	273.7	272.0	-0.7%

- The post-COVID economy has been characterized by huge surprises.
- 2022 brought an inflation and interest rate shock, 2023 saw growth far exceed low expectations, 2024 brought another significantly positive growth shock.
- We believed initial expectations for 2025 were reasonable and expected modest surprises.
- Surprises indeed wound up being mild last year.



SURPRISES MOVE MARKETS



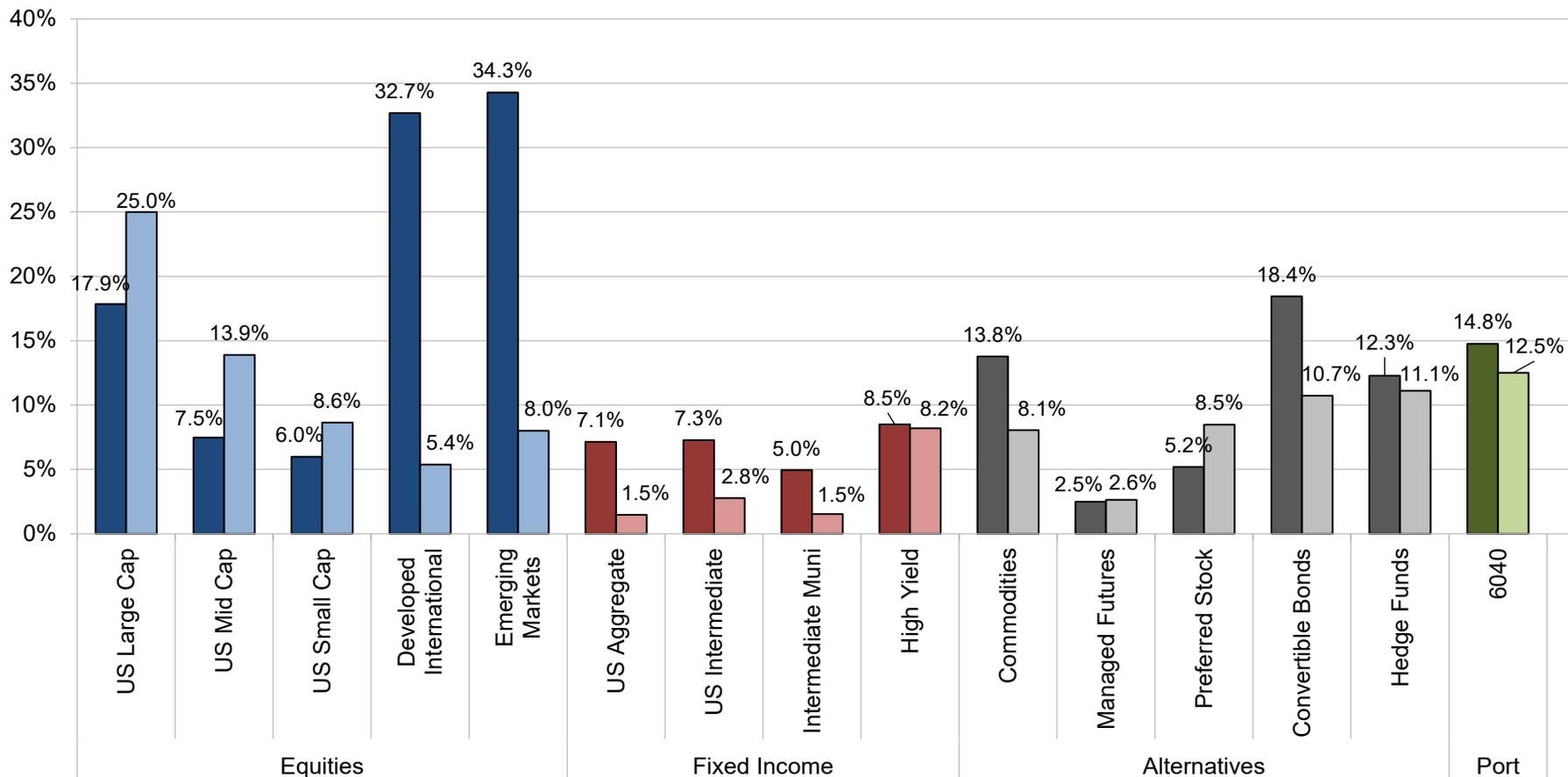
- S&P 500 returns have tracked these large surprises.
- 2022 was one of the 10 worst years for returns going back to 1928.
- 2023 and 2024 brought 20%+ annual returns.
- 2025 was closer to a 'normal' year, with the S&P 500 returning 18%.



MARKETS OVERVIEW

AS OF 12/31/2025

Asset Class Performance (2025-Dark; 2024-Light)

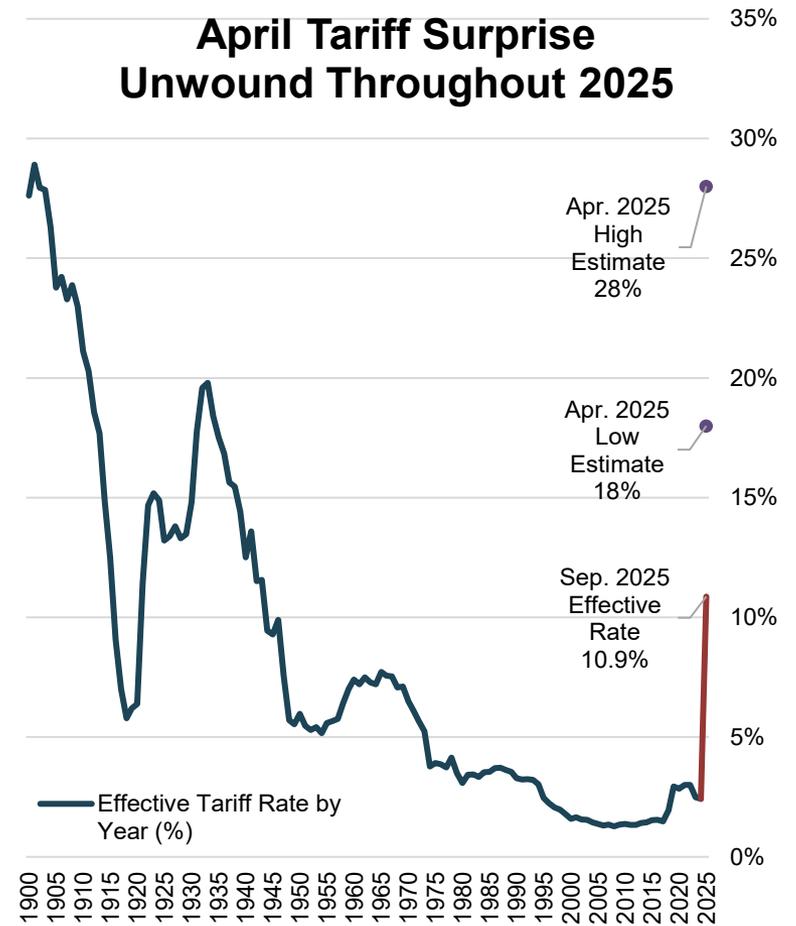
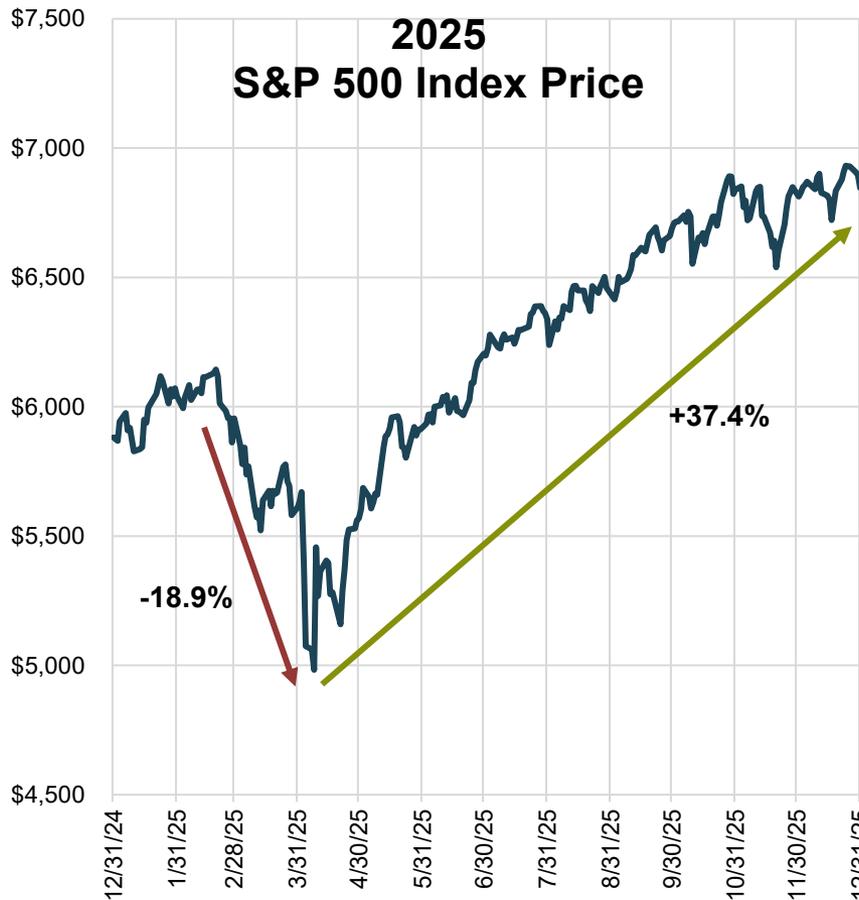


US Large Cap: S&P 500; US Mid Cap: S&P 400; US Small Cap: S&P 600; Developed International: MSCI World ex-US; Emerging Markets: MSCI EM; US Aggregate: ICE BofA US Broad Market Index; US Intermediate: ICE BofA 1-10 Year US Broad Market Index; Intermediate Muni: ICE BofA 1-10 Year US Muni Index; High Yield: ICE BofA US High Yield Index; Commodities: Dow Jones UBS Commodity Index; Managed Futures: SG Trend Index; Convertible Bonds: Convertible Bonds: ICE BofA All US Convertibles ex Mandatory Index; Preferred Stock: ICE Exchange-Listed Preferred & Hybrid Securities Index; Hedge Funds: Bloomberg All Hedge Fund Index



TARIFF ANNOUNCEMENT

APRIL 2025 DRAWDOWN

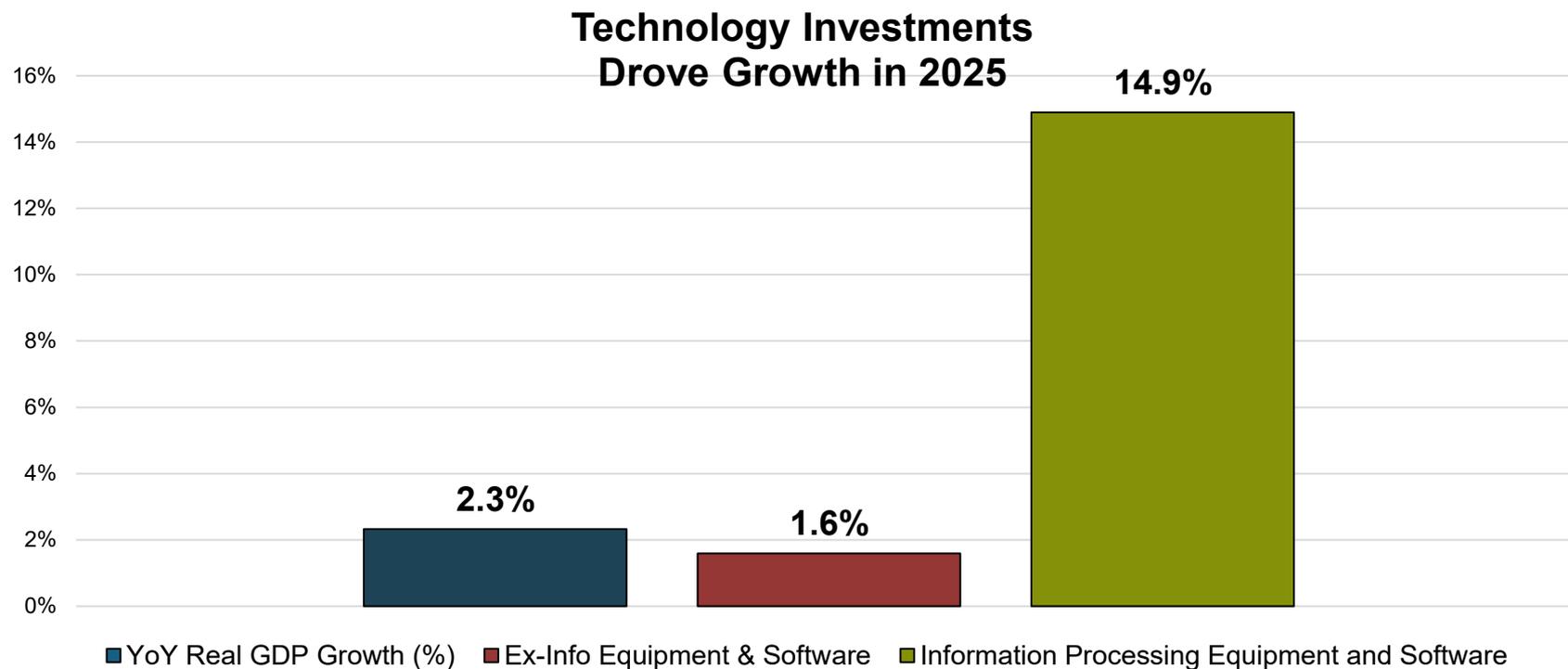


- Coming into 2025 investors expected roughly 10% effective US tariff rates.
- The April tariff announcements surprised, causing volatility in equity markets.
- Ultimately, exemptions and negotiations led to an effective tariff rate near 11%.



GDP GROWTH

TECH-ORIENTED INVESTMENT ACTIVITY LEADS

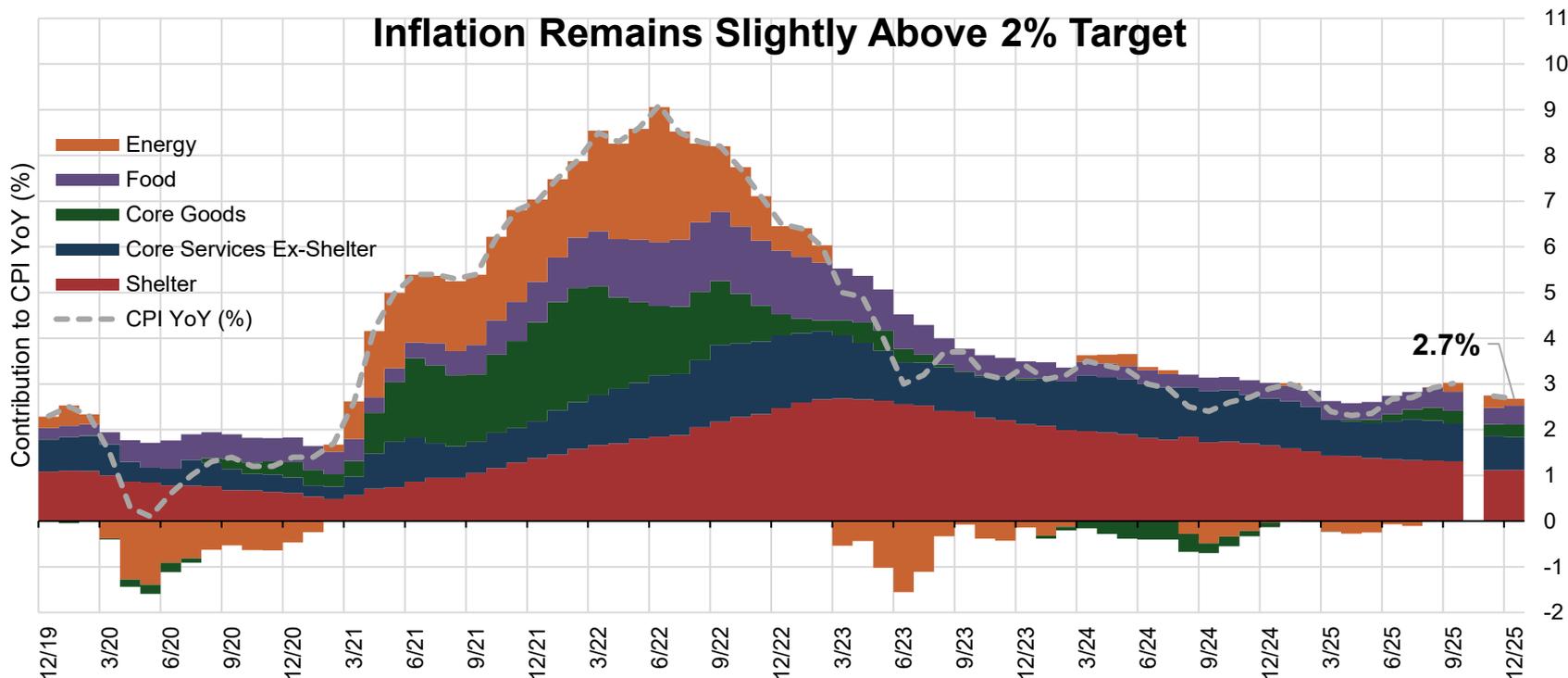


- Overall GDP growth was resilient in 2025 with real GDP growing above-trend at 2.3% year-over-year as of the latest data (Q3).
- Business investment in technology was up nearly 15% in 2025.
- For calendar year 2025, consensus expectations are for real GDP growth of 2.0%.



INFLATION

STILL ABOVE TARGET

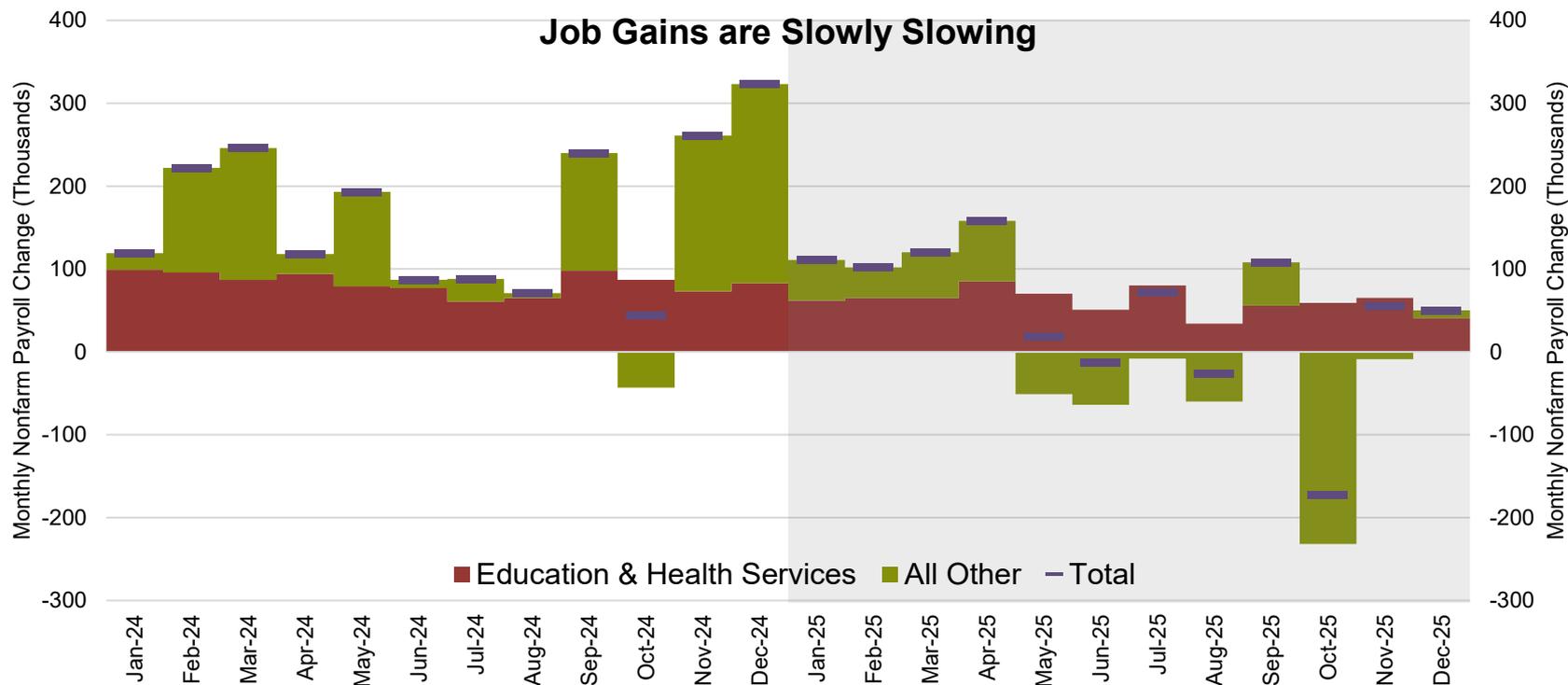


- Coming into 2025, the expectation was for inflation to moderate to 2.5%.
- Inflation has been stickier than policymakers prefer, with CPI inflation up 2.7% for 2025.
- Goods inflation is showing some evidence of tariff-related impacts, but the impact has been more muted than initially feared.



LABOR MARKET

SIGNS OF SLOWLY SLOWING



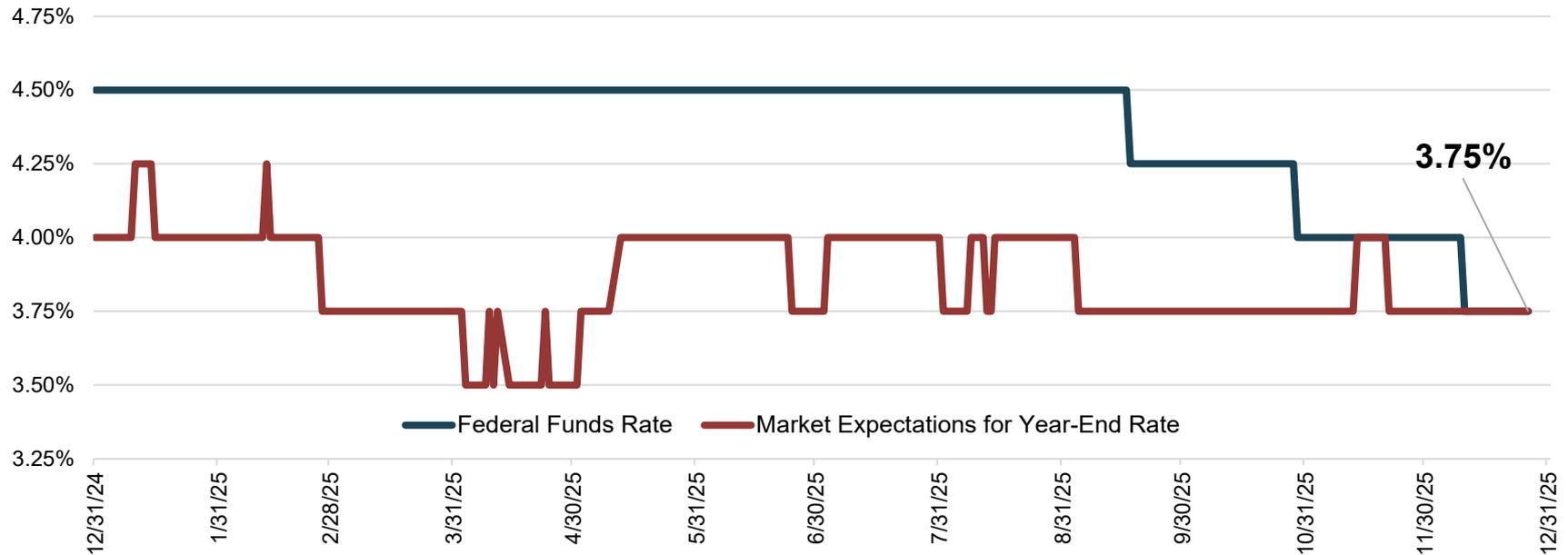
- Coming into 2025, expectations were for 115k job gains per month and a year-end unemployment rate of 4.3%.
- The labor market has shown signs of cooling, with only 12k job additions per month since May. Since May, Education & Health Services have added 57k jobs per month and all other sectors combined to lose 45k jobs per month.
- The unemployment rate has crept higher, from 4.0% starting the year to 4.4%. Monthly job gains were 49k per month in 2025.



MONETARY POLICY

FEDERAL FUNDS RATE FORECASTS

Markets Expected 2-3 Cuts for 2025 Fed Ultimately Delivered 3 Cuts

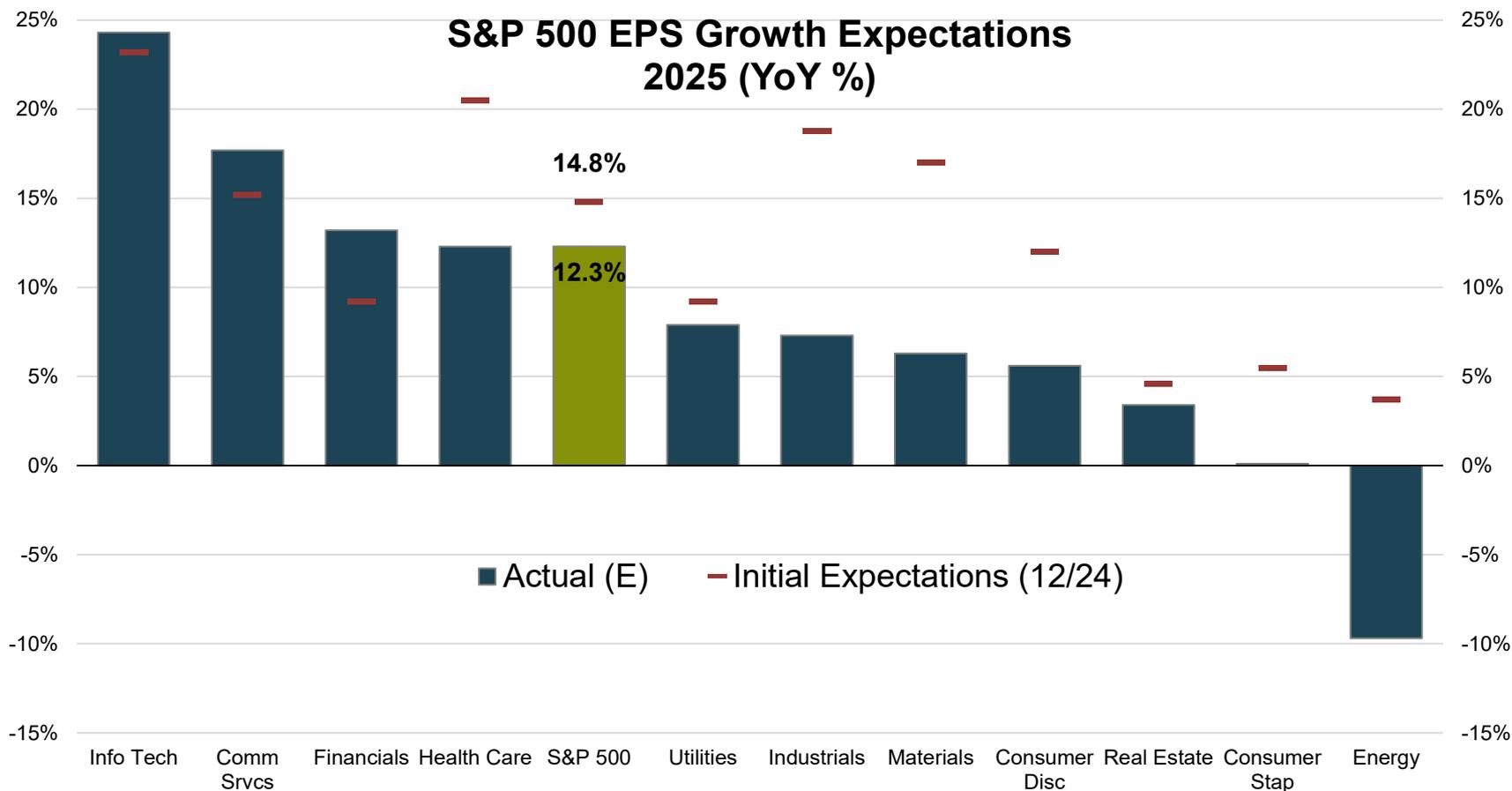


- Coming into 2025, markets expected the Fed to cut rates twice.
- During the tariff-announcement volatility in April, expectations were increased to 4 cuts.
- In the second half of the year markets repriced to expect 2-3 cuts and the Fed ultimately delivered 3 cuts in September, November, and December.
- We continue to believe the Fed will be more sensitive to its labor market mandate than its inflation mandate.



CORPORATE EARNINGS

STRONG EXPECTATIONS MET



- Earnings grew strongly in 2025, up over 12% for the S&P 500.
- Sectors exposed to AI-related activity led earnings growth, with Information Technology and Communication Services leading. Energy and Consumer sectors lagged.
- Coming into 2025, bottom-up expectations were for 14.8% earnings growth.



RECAP & LESSONS LEARNED IN 2025

Recap:

- After consecutive years of major macroeconomic surprises, economic and financial market outcomes in 2025 came in close to initial expectations.
- Markets, while volatile in the first half, delivered solid returns for investors.
- Three major themes emerged throughout the year which created volatility and opportunity.
 - Policy
 - Artificial Intelligence
 - K-Shaped Economy
- These themes will continue to shape consensus expectations for 2026 and surprises relative to those expectations will continue to drive market outcomes.

Lessons Learned:

- Long-term investment strategies outperform attempts at timing the market.
- Headlines are rarely relevant for your long-term financial plan.
- Having a well-developed plan is the best defense during periods of market volatility.



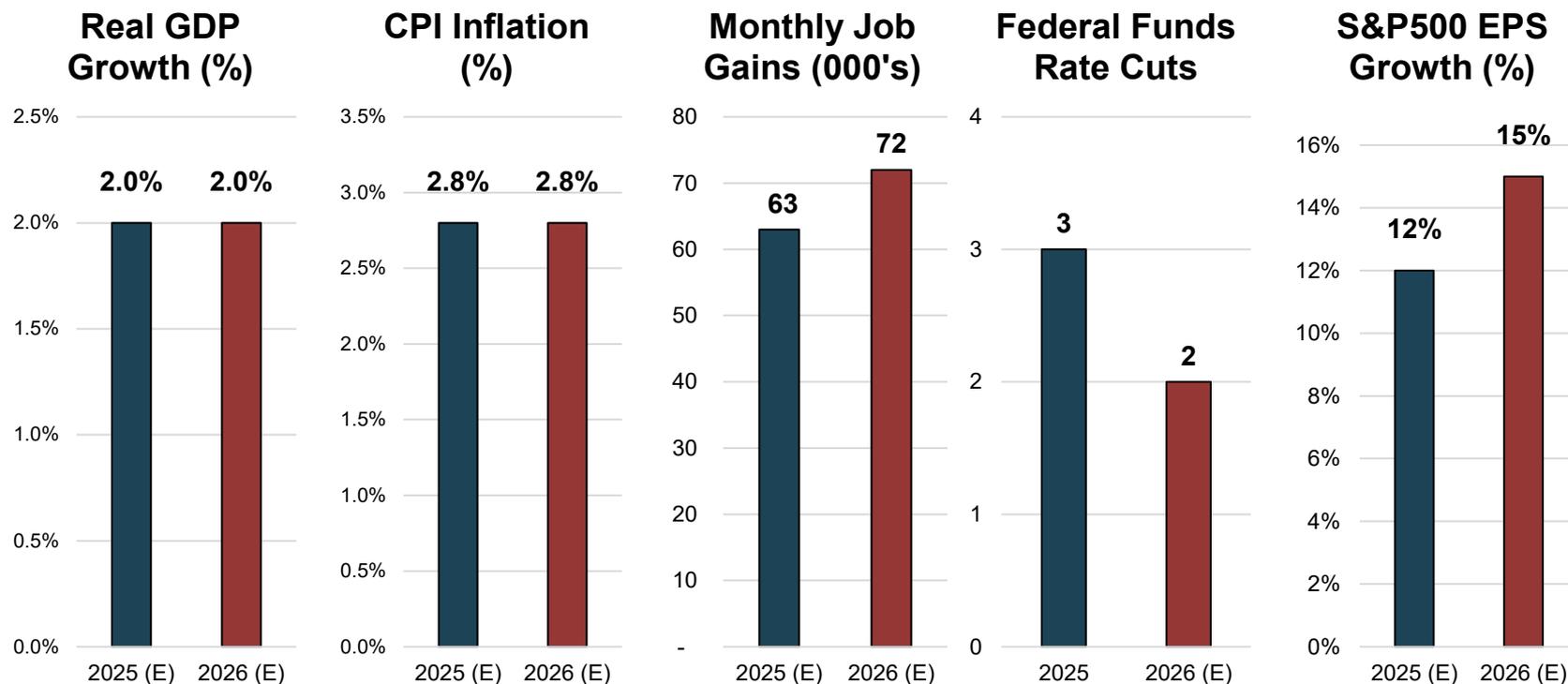
AUDIENCE POLL





2026 EXPECTATIONS

THE SEQUEL - 2025 II



- Consensus expectations are for 2026 to be a virtual repeat of 2025.
- Growth is expected to be slightly above-trend.
- Inflation is expected to stay slightly elevated.
- The labor market is expected to be sluggish.
- The Federal Reserve is expected to continue normalizing rates.
- S&P 500 companies are expected to grow earnings strongly, 15%.



2026 GROWTH OUTLOOK

TAILWINDS AND HEADWINDS

Real GDP Growth	Tailwind or Headwind	
Policy	Tailwind	●
Fiscal Policy	Tailwind	●
Monetary Policy	Tailwind	●
Trade Policy	Headwind	●
Artificial Intelligence	Tailwind	●
Infrastructure Investment	Tailwind	●
Labor Market Impact	Headwind	●
K-Shaped Economy	Headwind	●
Overall	Tailwind	●

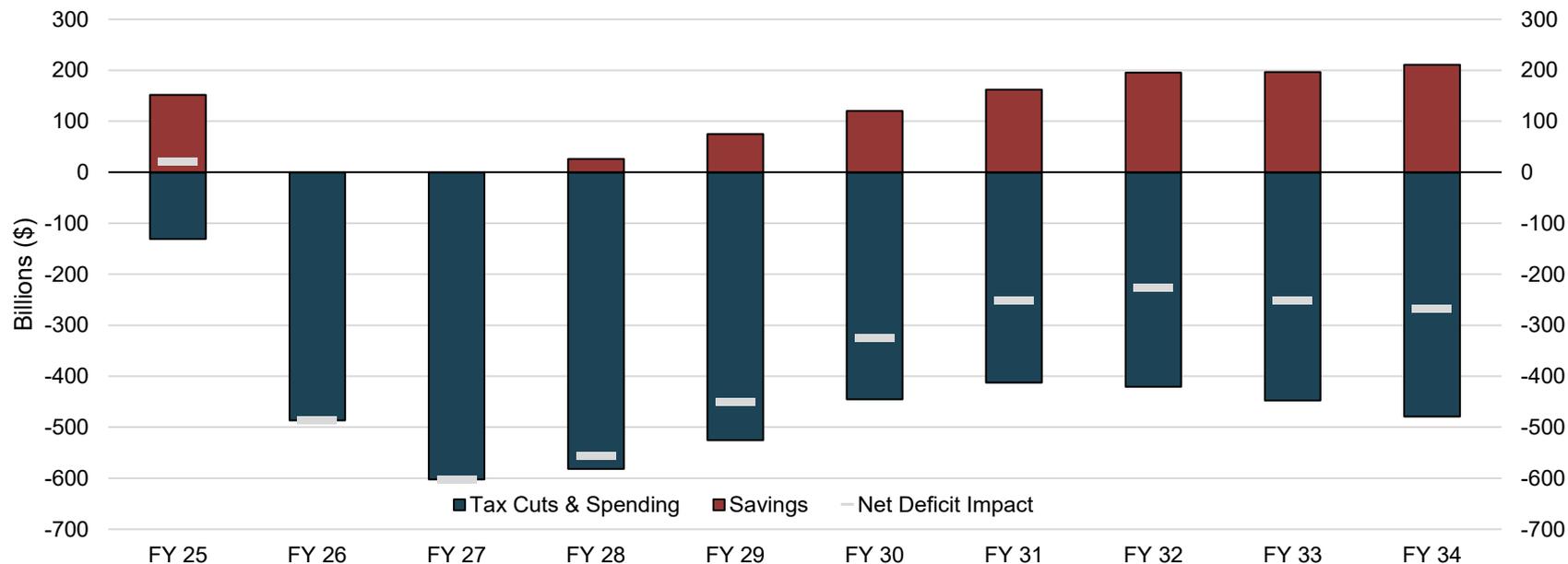
- We believe tailwinds outnumber headwinds for the growth outlook for 2026.
- We could see growth exceed initial expectations driven by positive impacts from fiscal and monetary policy and the continued investment in artificial intelligence.
- Trade policy and the labor market stand out as areas to watch for weakness as the year unfolds.
- Recession risk appears low, with consensus odds of 30%.



POLICY OUTLOOK

FISCAL POLICY

Fiscal Policy is Accommodative in 2026 OBBBA Impact

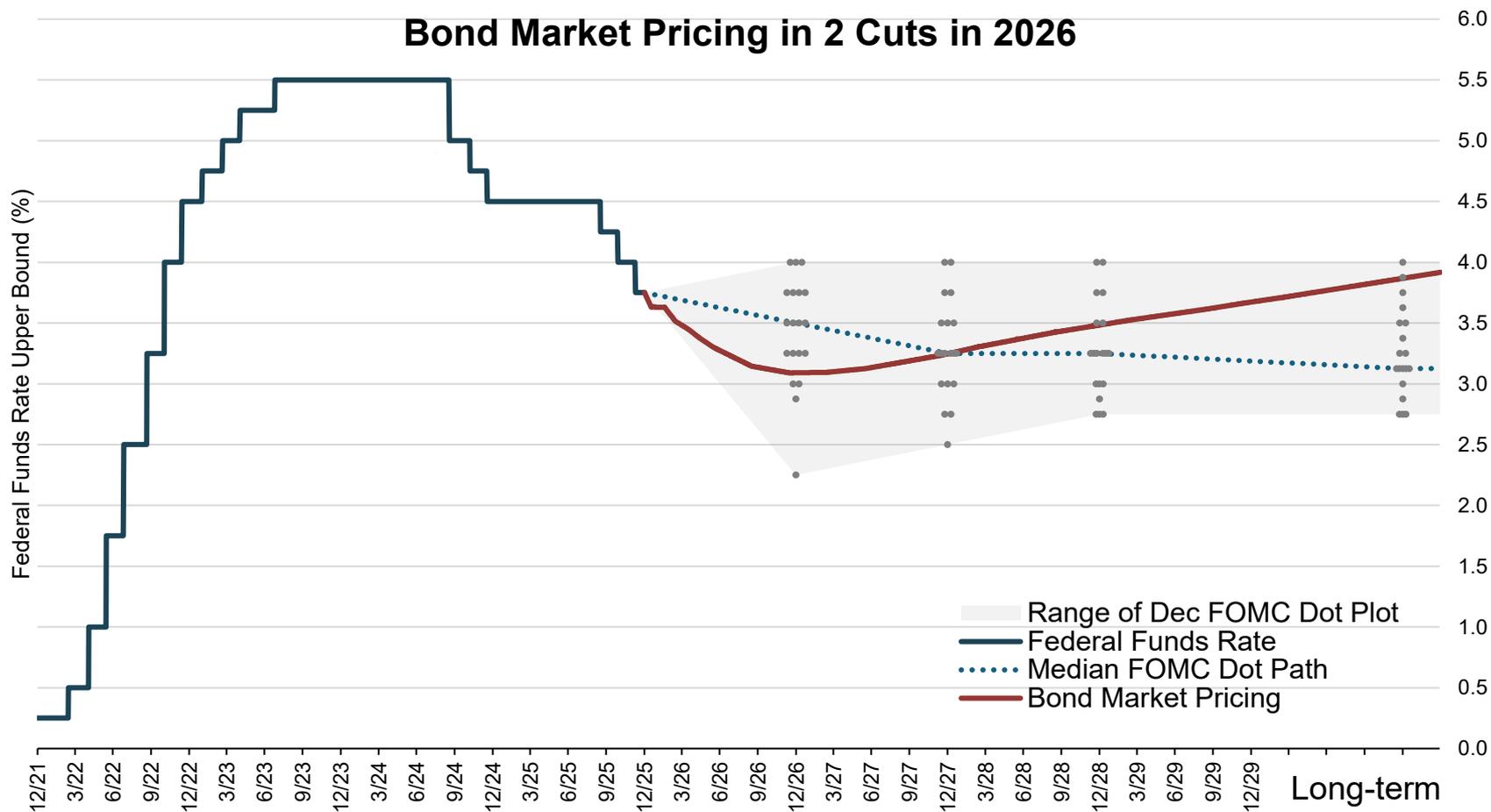


- Fiscal policy is expected to be supportive of growth in 2026.
- Tax provisions in the OBBBA should result in larger tax refunds, with some forecasters estimating an average refund increase of \$1,000 in 2026 or \$100bn in total.
- Corporate tax provisions are also more favorable.
- Spending cuts occur later in the legislation.



POLICY OUTLOOK

MONETARY POLICY



- Monetary policy is expected to be supportive as well.
- 2 cuts are priced in for 2026, the median Fed dot shows 1 cut.



POLICY OUTLOOK

MONETARY POLICY



**Kevin
Hassett**

Director of National
Economic Council



**Kevin
Warsh**

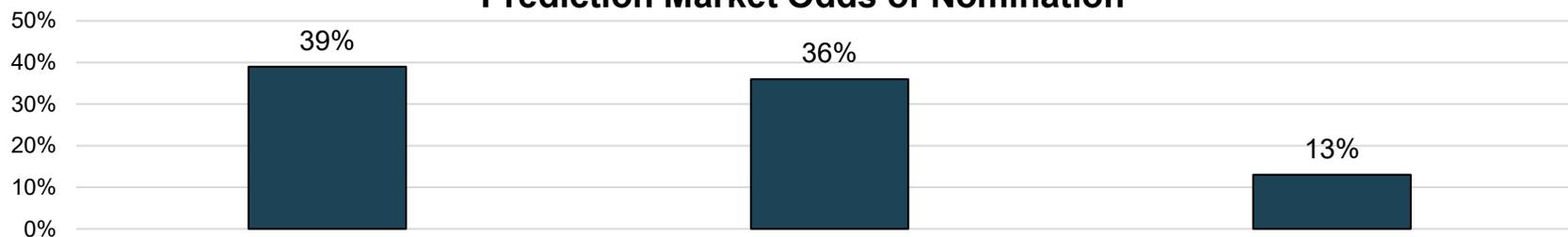
Former Fed Board of
Governors (06-11)



**Christopher
Waller**

Current Fed Board of
Governors (2020-)

Prediction Market Odds of Nomination



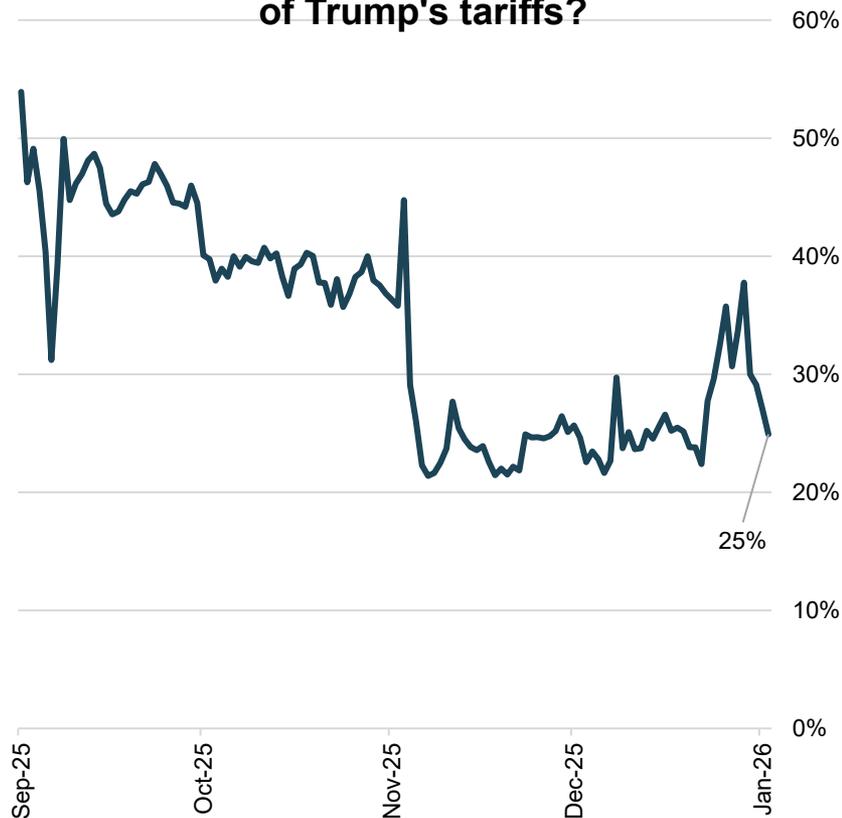
- The President is expected to announce a Fed Chair nominee in early 2026.
- Prediction markets currently assess three frontrunners, Kevin Hassett, Kevin Warsh, and Christopher Waller.



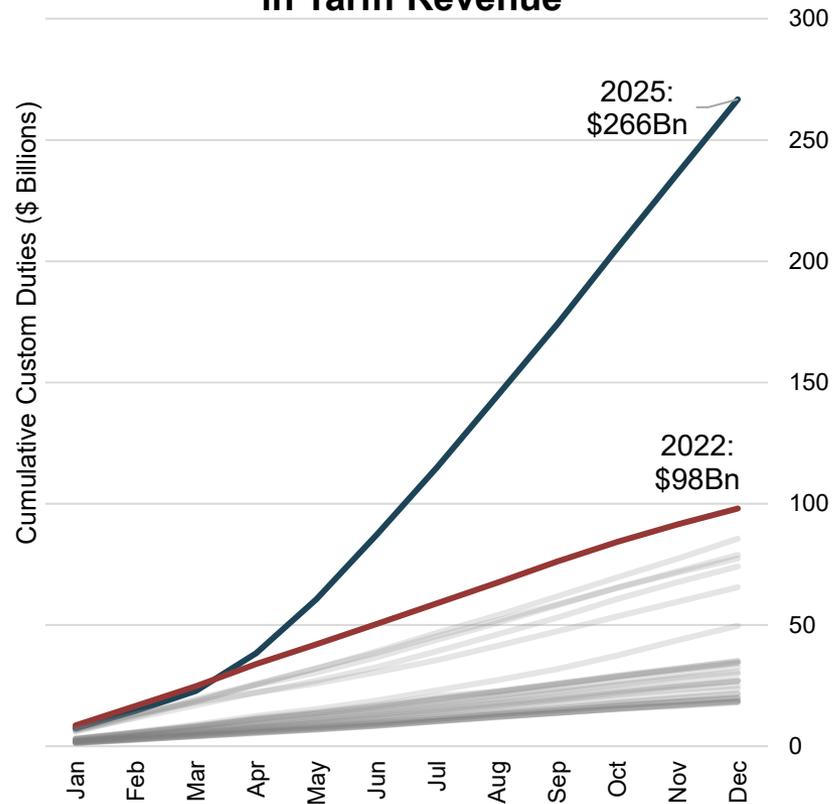
POLICY OUTLOOK

TRADE POLICY

Prediction Market Odds
Will the Supreme Court rule in favor
of Trump's tariffs?



US Treasury Collecting
Roughly \$30Bn per Month
in Tariff Revenue



- Pending court decisions create uncertainty for trade policy next year.
- The Treasury is currently collecting around \$30Bn per month in tariff duties.
- The US-Mexico-Canada Agreement expires midyear and will need to be renegotiated.



AUDIENCE POLL

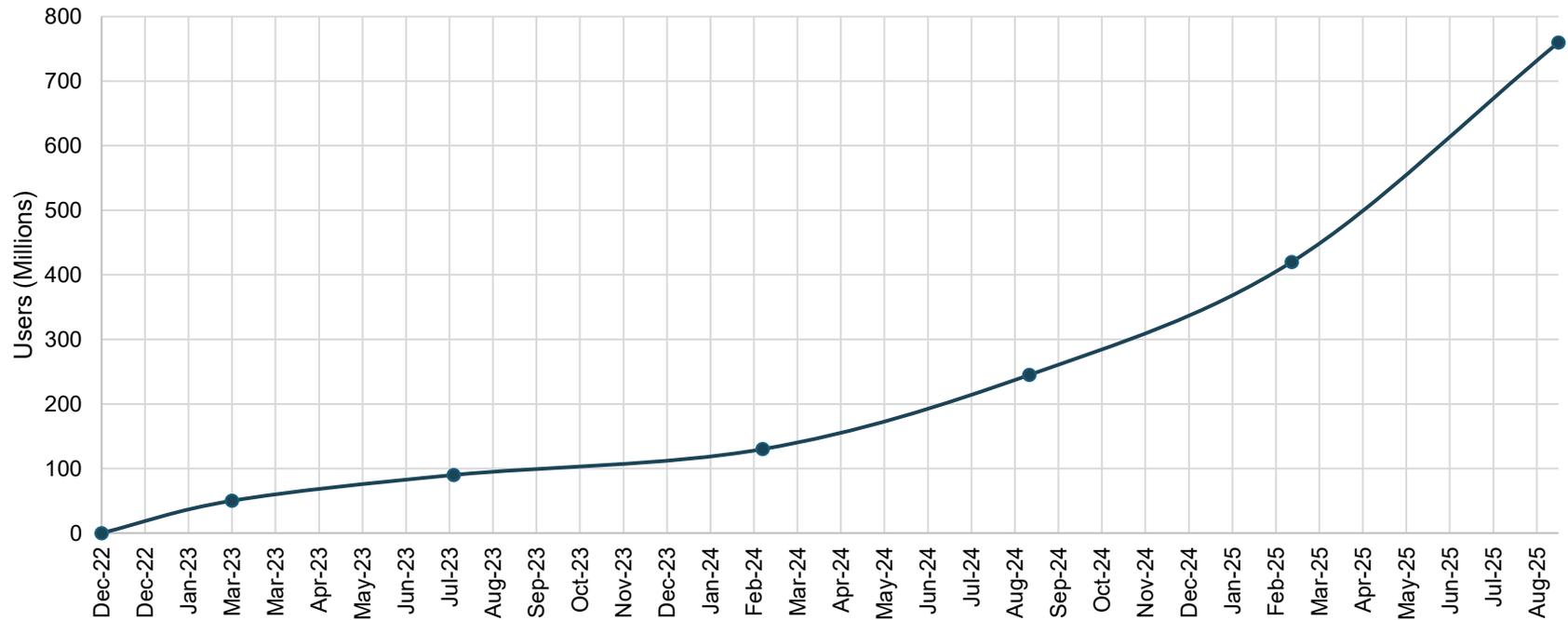




ARTIFICIAL INTELLIGENCE IMPACT

GROWTH IN USE

The Growth of ChatGPT

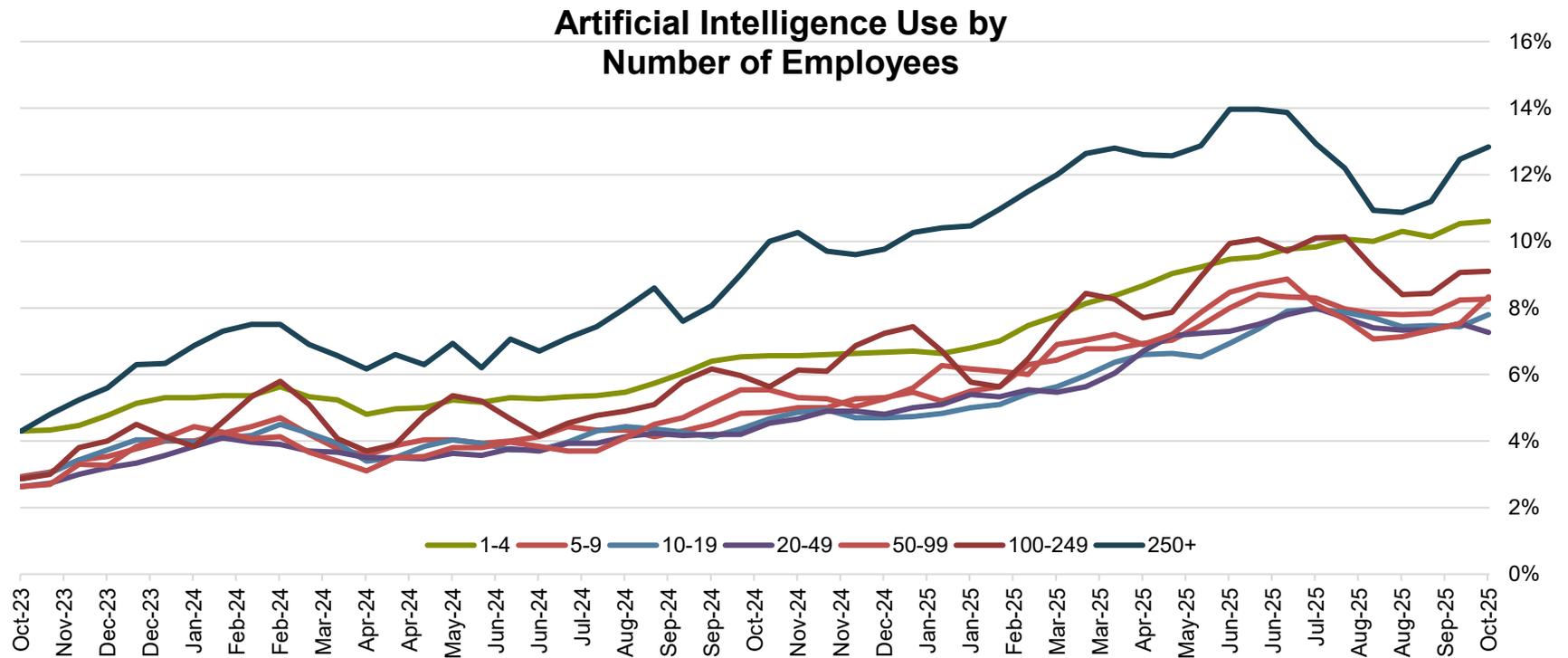


- ChatGPT was released for public use in November 2022.
- Since that time, OpenAI estimates that weekly active users have grown to more than 700 million, over 10% of the adult population of earth.



ARTIFICIAL INTELLIGENCE IMPACT

FIRM ADOPTION

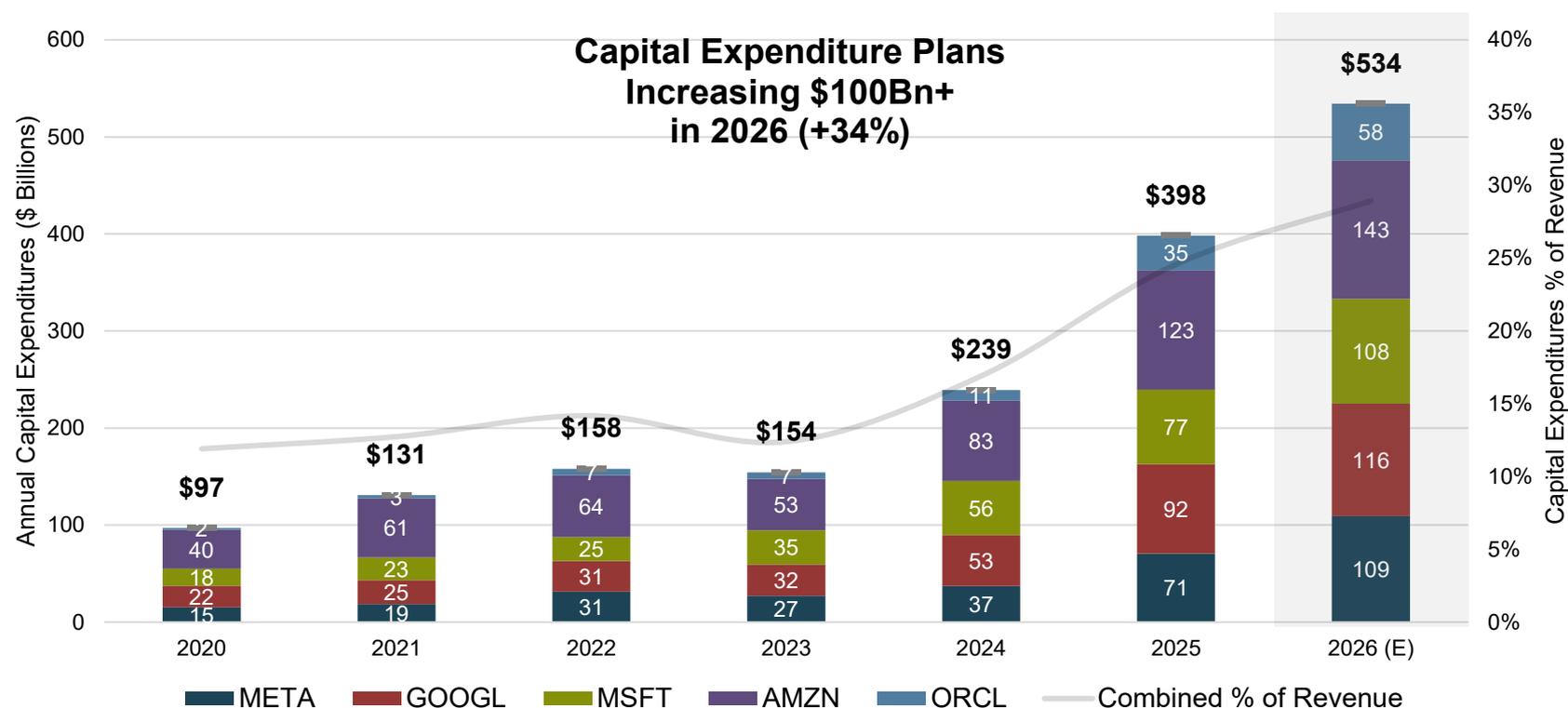


- Artificial Intelligence adoption rates by businesses are increasing but remain relatively low according to Census Bureau data.
- Larger firms have been adopting AI at a faster pace than smaller-sized firms.
- Firms in the Information, Professional & Tech Services, and Education have been leading adoption rates.



ARTIFICIAL INTELLIGENCE IMPACT

BUSINESS INVESTMENT



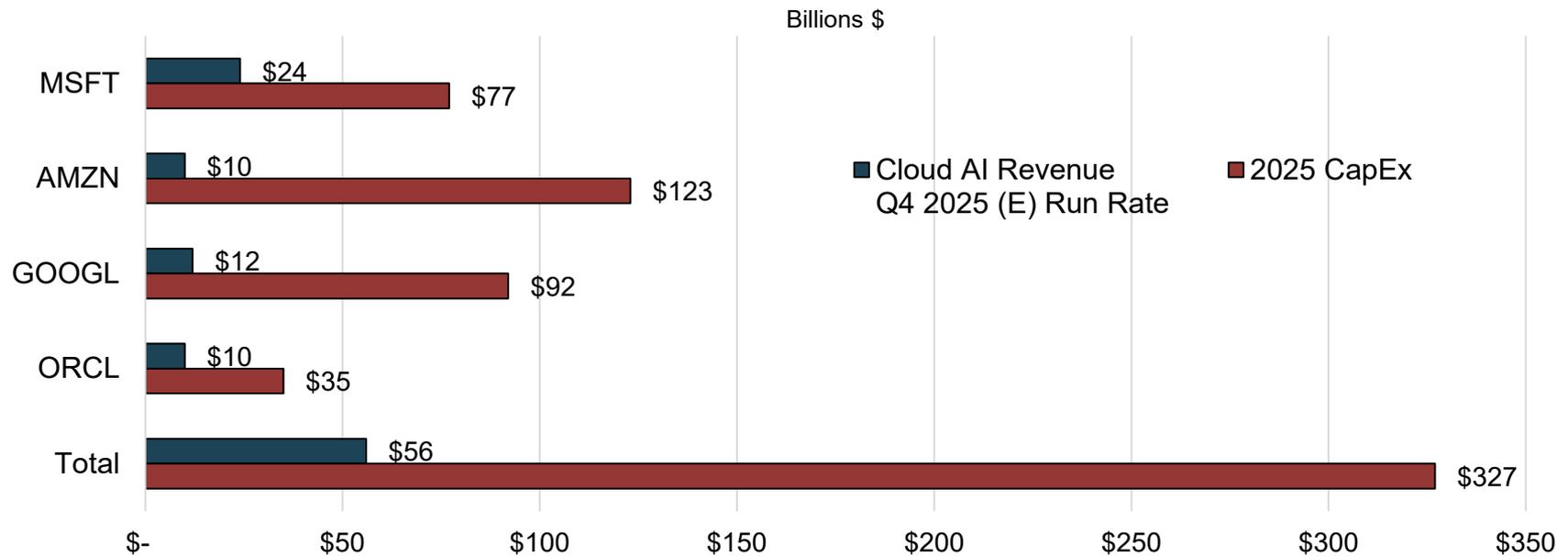
- Capital expenditures among the 5 largest US hyperscalers grew 67% in 2025, a roughly \$150Bn increase over 2024.
- Guidance for 2026 is for another \$100Bn+ increase, a roughly 34% increase over 2025.
- These investments should support overall GDP growth as well as corporate earnings growth in 2026.



ARTIFICIAL INTELLIGENCE OUTLOOK

CLOUD AI REVENUES

Cloud AI Revenues are Still Modest Relative to Capital Expenditures



- Current Cloud AI revenues for hyperscalers are still modest in relation to capital expenditures.
- However, there is significant revenue backlogs supporting data center expansion plans.
- The industry is currently scaling up and investments will eventually need to be monetized.



AI & POLICY OVERLAP



U.S. DEPARTMENT OF
ENERGY

The Genesis Mission

A Public-Private Partnership to Accelerate National Discovery



THE CONTRIBUTORS

Fueling the Mission.

Public Sector Leadership

- **U.S. Department of Energy (DOE):** Leads and implements the mission.
- **The White House Office of Science and Technology Policy (OSTP):** Provides general leadership and national coordination.
- **U.S. National Laboratories:** Contribute world-class scientific expertise, data, and supercomputing resources.
- **Federal Agencies:** Align AI programs and datasets to support mission objectives.

Private Industry Collaboration

24 organizations have signed MOUs to provide expertise, technology, and resources. They are grouped by their primary contribution to the ecosystem.

AI Model & Research

OpenAI	xAI
Anthropic	Radical AI
Project Prometheus	

Cloud & Compute Infrastructure

Amazon Web Services	Oracle
Google	CoreWeave
Microsoft	

Hardware & Semiconductors

NVIDIA	Intel	Cerebras
AMD	Intel	Groq

Enterprise AI & Integration

IBM	Dell
Accenture	Hewlett Packard
Palantir	Enterprise

Specialized AI Platforms & Initiatives

Armada	Periodic Labs
DrivenData	XPRIZE

THE ENGINE

The American Science and Security Platform

The American Science and Security Platform

A unified national infrastructure to train scientific foundation models, automate research, and accelerate breakthroughs.



High-Performance Computing: Access to National Lab supercomputers and secure cloud AI environments.



AI Modeling & Agents: Frameworks and AI agents to explore design spaces and automate workflows.



Computational Tools: AI-enabled predictive models, simulation, and design optimization.



Foundation Models: Domain-specific models trained on unique scientific datasets.



Secure Data Access: Access to proprietary, federally curated, and open scientific datasets.



AI-Augmented Experimentation: Robotic labs and facilities for AI-directed experiments and manufacturing.

THE GOAL

National Impact & Strategic Leadership

National Impact: Solving Grand Challenges

The Genesis Mission is focused on accelerating discovery and innovation in priority domains to ensure America's technological dominance and global strategic leadership.



Advanced Manufacturing



Biotechnology



Critical Materials



Nuclear Fission & Fusion Energy



Quantum Information Science



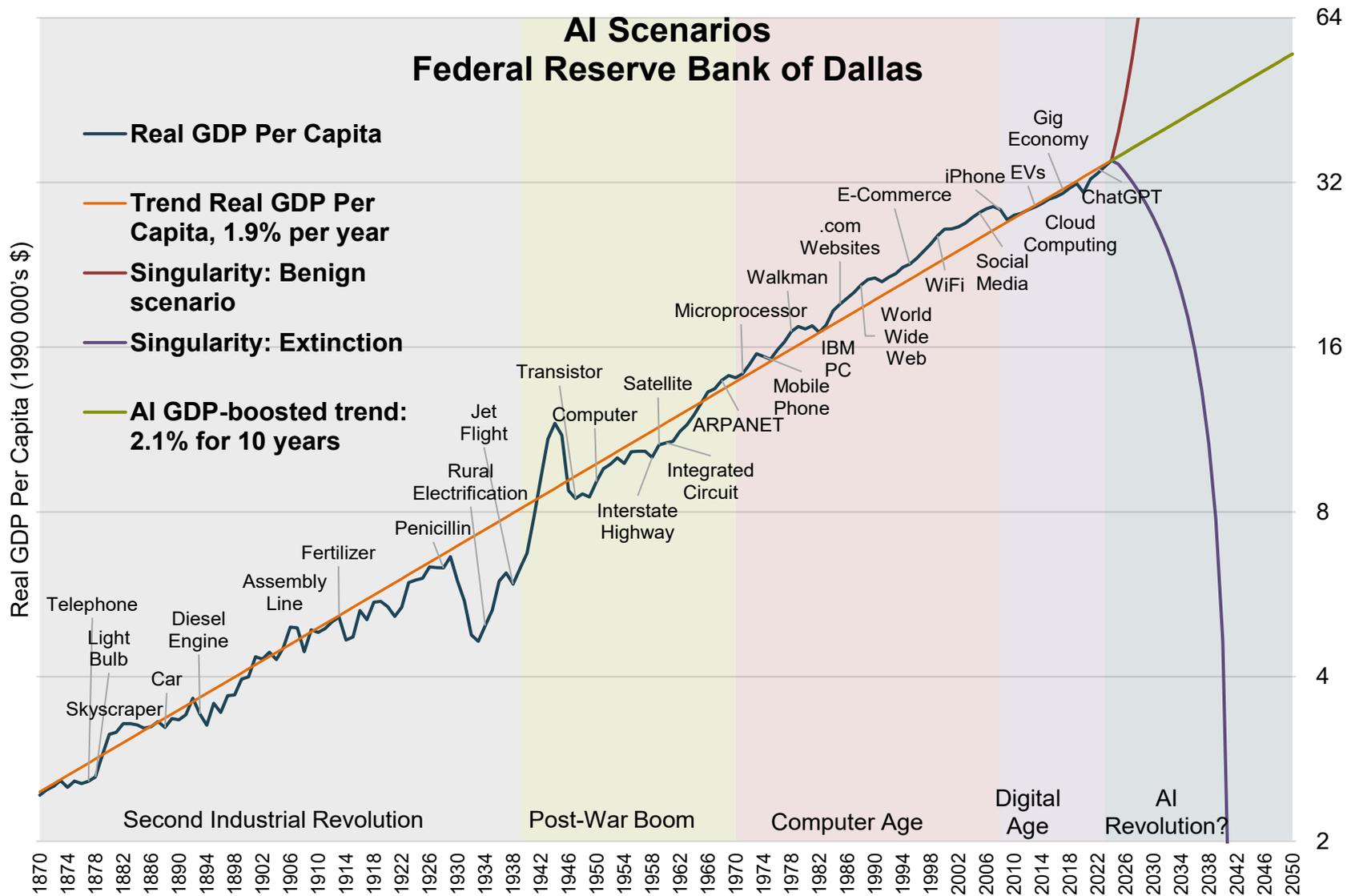
Semiconductors & Microelectronics

This initiative builds on the President's Executive Order "Removing Barriers to American Leadership In Artificial Intelligence" and aims to 'unleash the full strength of America's scientific enterprise.' NotebookLM



ARTIFICIAL INTELLIGENCE OUTLOOK

LONG-TERM PERSPECTIVE

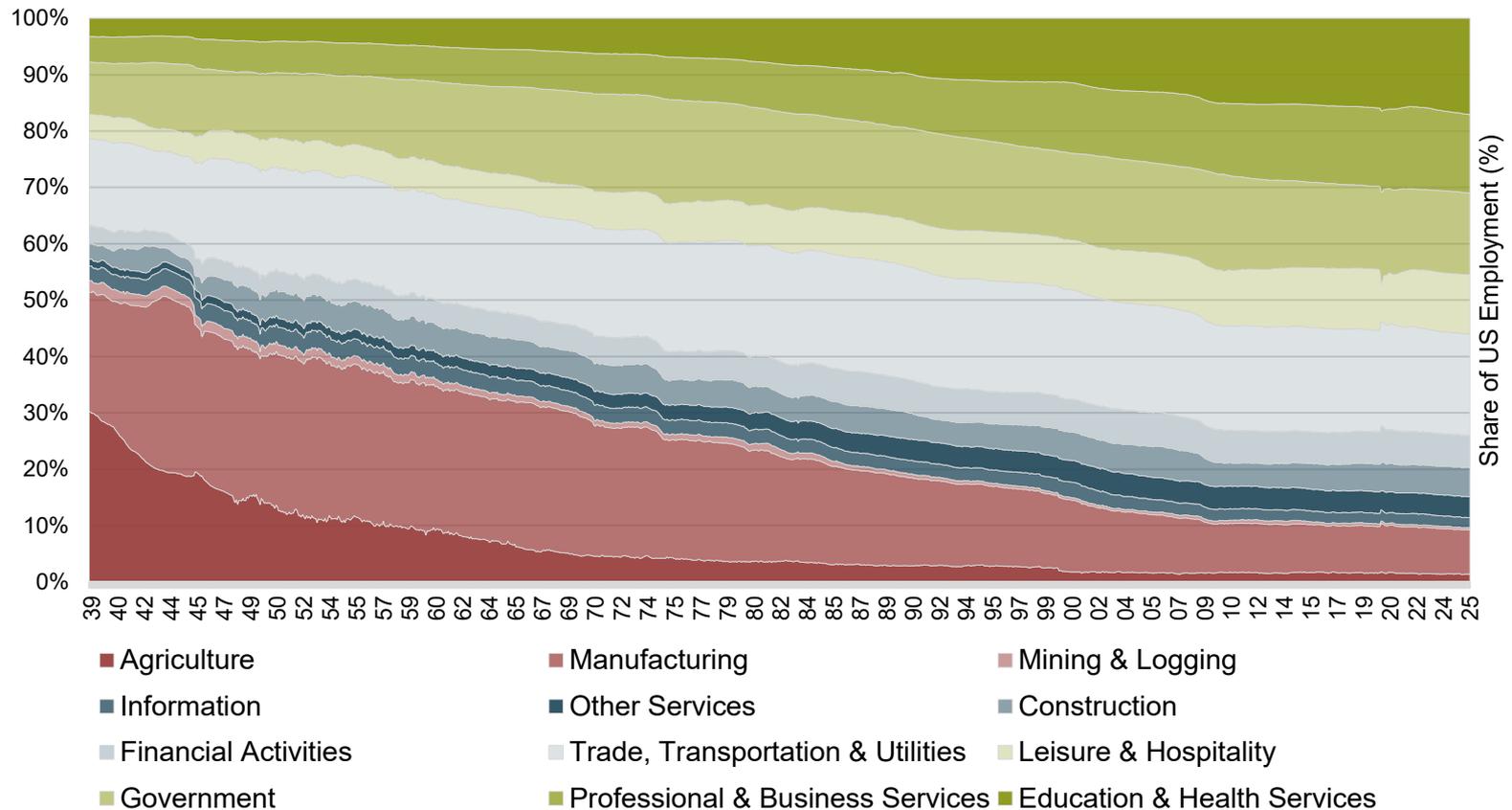




ARTIFICIAL INTELLIGENCE OUTLOOK

LABOR MARKET

The US Labor Market has Been Adaptive Over Time



- Over time the labor market has adapted as societal needs have changed and as the technology available to address those needs has changed.
- AI is having an impact on junior-level employment in certain industries already.

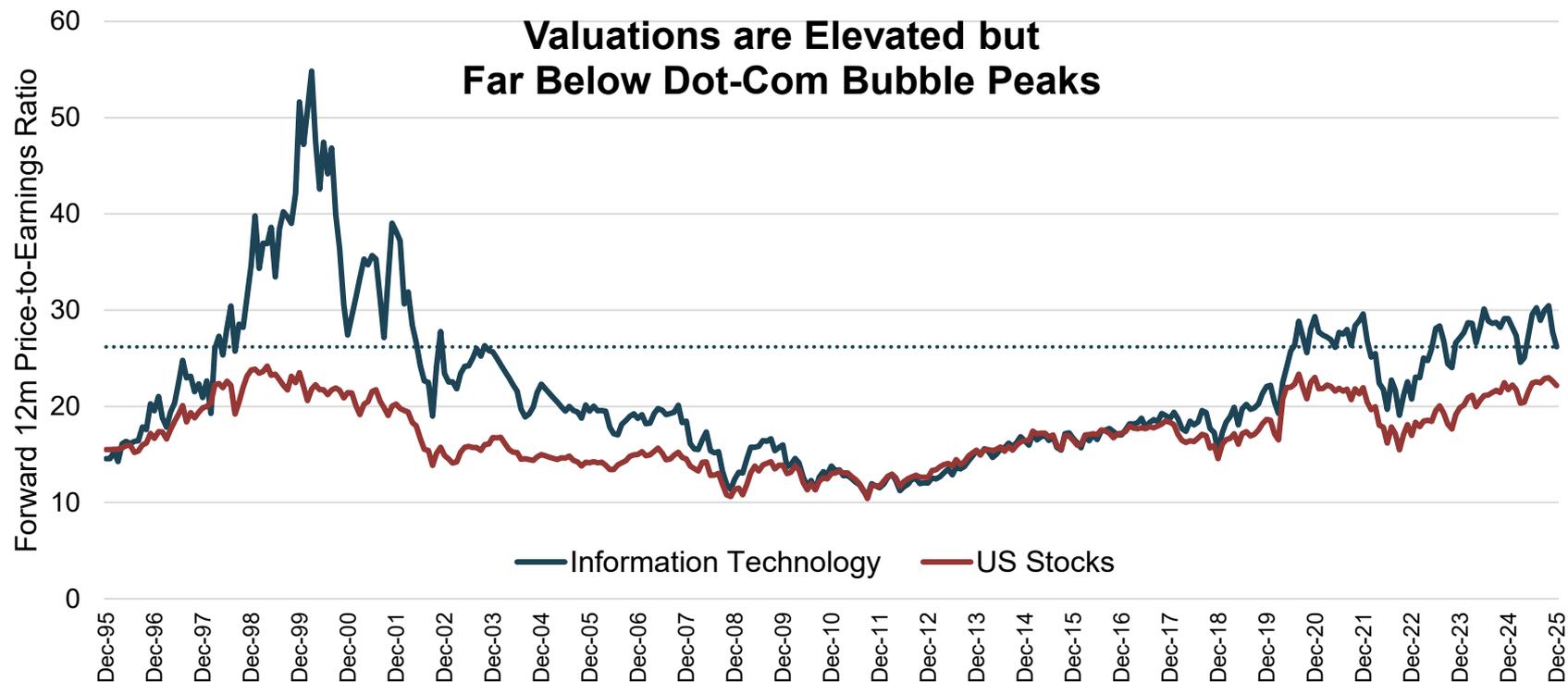


AUDIENCE POLL





IS AI IN A BUBBLE?

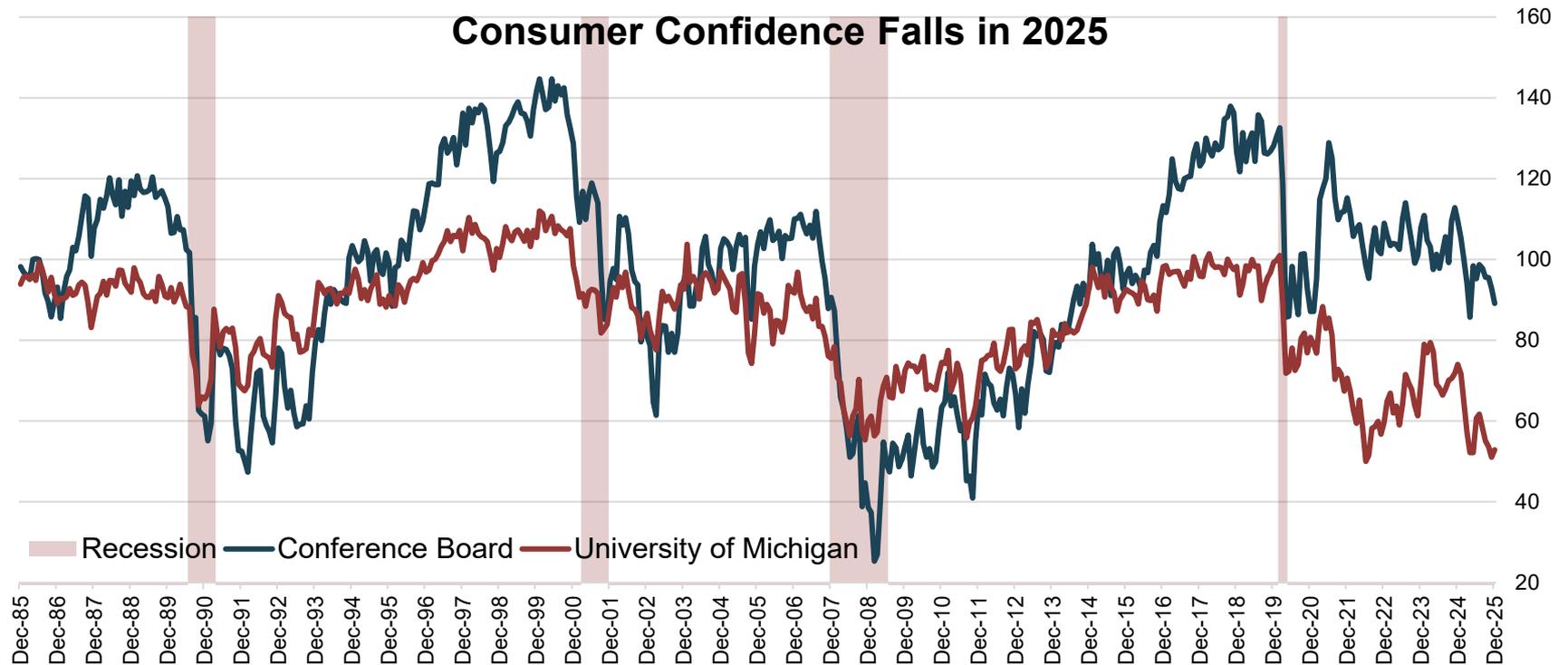


- Starting valuations are elevated relative to recent history but remain far below the Dot-Com bubble peaks.
- US stocks have become more concentrated, with the top 10 stocks representing roughly 40% of the market cap. Earnings are also more concentrated. Those same 10 stocks generate over 30% of total earnings.



K-SHAPED ECONOMY

CONSUMER CONFIDENCE

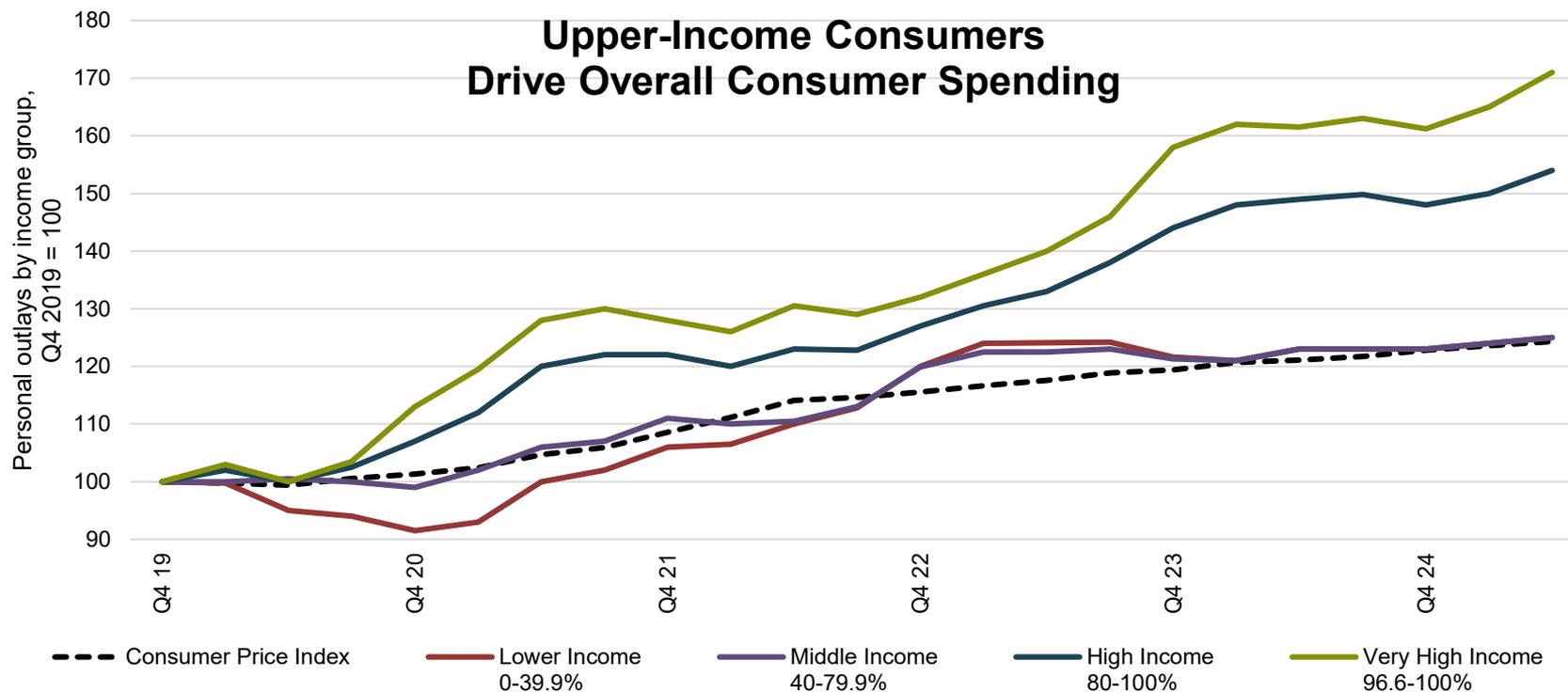


- Despite a healthy overall macroeconomic environment in 2025, consumer confidence fell throughout the year.
- The University of Michigan Index of Consumer Sentiment ended 2025 near a 40-year low. Consumers cited the persistence of high prices weighing on personal finances.
- These dynamics enforce the notion of a K-shaped economic experience.



K-SHAPED ECONOMY

CONSUMER SPENDING



- Consumer spending has been bifurcated since 2019 between the bottom 80% of consumers and the upper 20%.
- Since 2019, the bottom 80%, incomes roughly less than \$175,000, have essentially treaded water with overall inflation.
- Upper-income consumers have grown spending strongly and estimates now show that the top 10% of consumers by income drive roughly half of overall spending.



CORPORATE EARNINGS OUTLOOK

FORECASTS OF S&P 500 EARNINGS



- Overall earnings per share are expected to grow 15%.
- 2026's higher expectations create a higher hurdle to clear for positive surprises.
- "Magnificent 7" earnings are forecasted to grow 23%, the remaining S&P 493 13%.



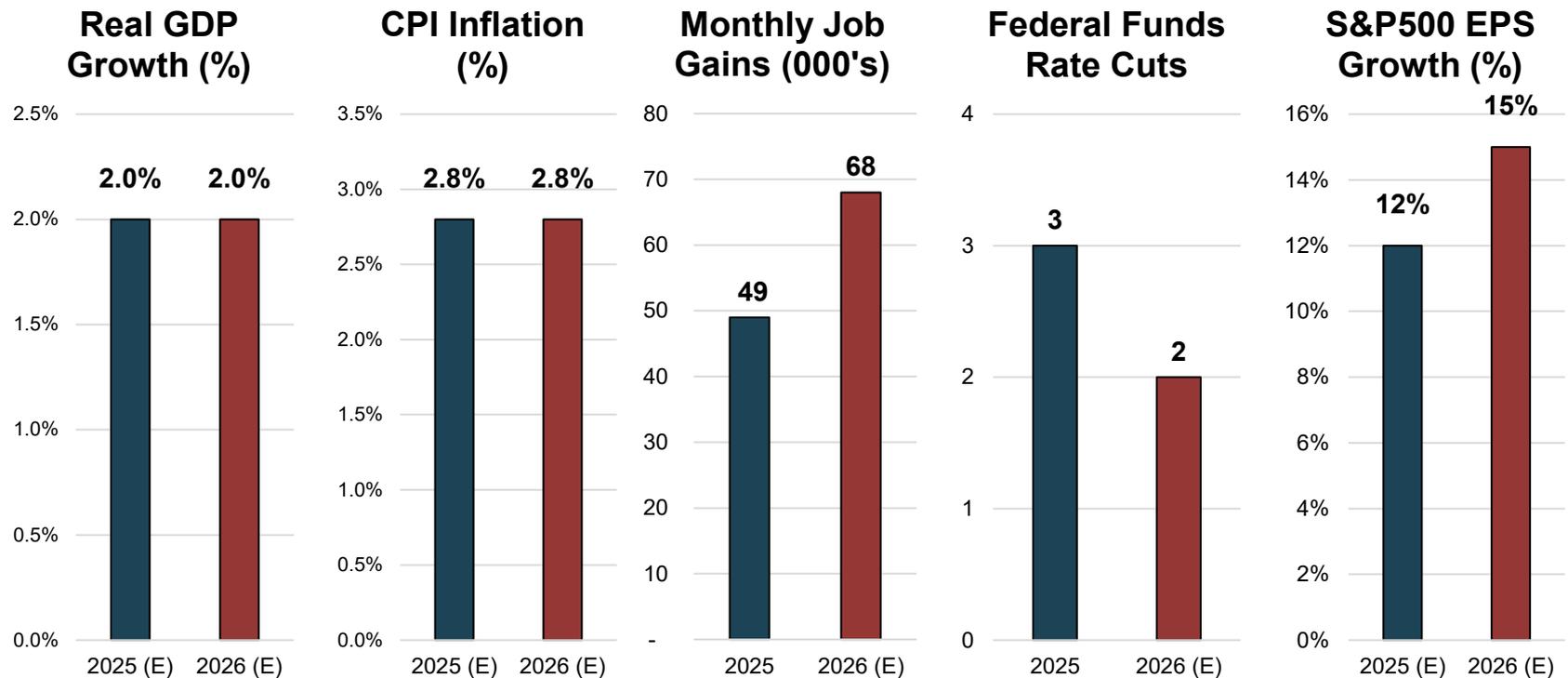
AUDIENCE POLL





2026 EXPECTATIONS

GREENLEAF'S VIEWS



- Overall, expectations for 2026 appear reasonable again.
- Unforeseeable shocks could shape the year in ways we cannot predict in advance.
- We believe there are more economic tailwinds than headwinds entering the year.
- We expect growth, inflation, and job gains to register mildly positive surprises.
- We expect 2 rate cuts by the Fed but believe 3 cuts is more probable than just 1.
- We expect earnings to grow double-digits but fall slightly short of 15%.



PORTFOLIO POSITIONING

AS OF 12/31/2025

Asset Class	Underweight	Neutral	Overweight
Global Equities	←-----○-----→		
US Equities	←-----○-----→		
Large Cap	←-----○-----→		
Mid Cap	←-----○-----→		
Small Cap	←-----○-----→		
Developed International	←-----○-----→		
Emerging Markets	←-----○-----→		
Fixed Income	←-----○-----→		
Duration	←-----○-----→	→-----○-----→	
Credit Quality	←-----○-----→	→-----○-----→	
Non-Core	←-----○-----→	→-----○-----→	
Alternatives	←-----○-----→		

- The positive macroeconomic environment and strong earnings growth prospects create opportunities in global equities, albeit at high starting valuations in certain categories.
- Within fixed income, starting credit spread levels are tight, limiting opportunities.
- Higher starting yields provide attractive risk-reward opportunities in bonds and rate-sensitive alternatives.

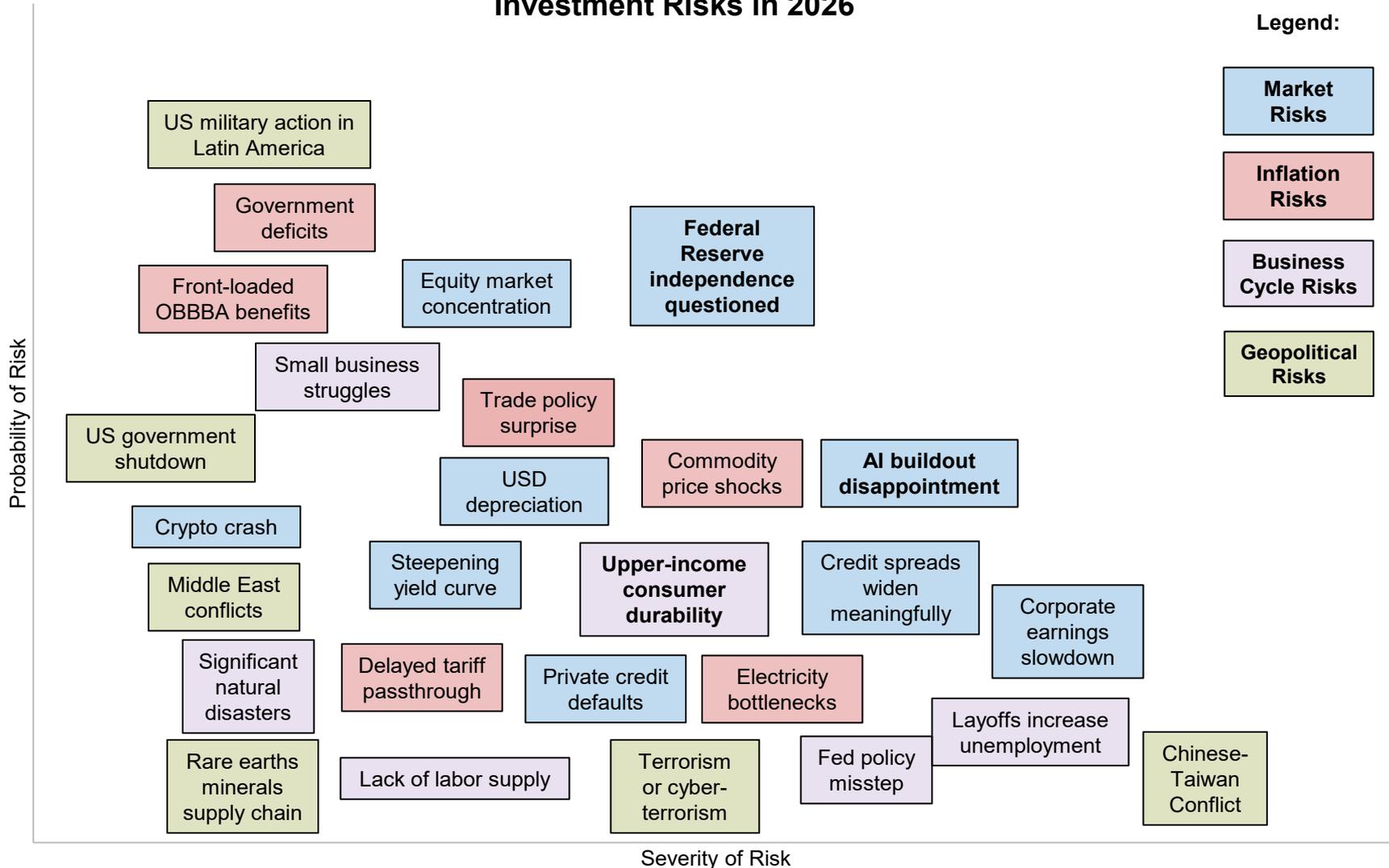


RISKS

Investment Risks in 2026

Legend:

- Market Risks
- Inflation Risks
- Business Cycle Risks
- Geopolitical Risks





CONCLUSION

- Asset markets experienced positive performance in 2025, driven by solid outcomes that matched expectations.
- As we head into 2026, the economic foundation remains strong:
 - Recession risks appear low.
 - Business investment is robust.
- Elevated earnings growth expectations set a higher bar for positive surprises in 2026.
- Global economic policy uncertainty creates risks and opportunities in investment markets.
- The long-term outlook for market returns is favorable.



Q&A - THANK YOU!

Our Team



Thank you for the opportunity to serve on your behalf!



DATA SOURCES

Recession date source: National Bureau of Economic Research, Inc.

Slide 6 – “Asset Class Framework”;

Source: Greenleaf Trust Investment Research.

Slide 7 – “Economic and Financial Market Surprises”;

Retrieved from Bloomberg; Retrieved from Bloomberg; Real GDP Growth, Inflation, and Job Gain forecasts are median private forecasts for real GDP growth, the consumer price index (CPI), and average monthly nonfarm payroll gains in 2025; Fed Funds forecasts = December 2025 Fed Funds Futures; S&P 500 earnings expectation = BEst Bloomberg Estimates Earnings Per Share (EPS) , dated 12/31/2025.

Slide 8 – “Surprises Move Markets”;

Retrieved from Bloomberg, dated 12/31/2025. S&P 500 Index Returns 1927-2025, author’s calculations.

Slide 9 – “Markets Overview”;

Retrieved from Bloomberg. Indices listed on slide.

Slide 10 – “Tariff Announcement”;

Retrieved from Bloomberg. S&P 500 Index, author’s calculations. Effective Tariff Rates by Year, Source: Yale Budget Lab, Estimates from Goldman Sachs, JPMorgan, and Yale Budget Lab. September 2025 Effective Rate = September 2025 Custom Duties Collected / Trade in Goods with World, NSA Imports September 2025, Sources: US Treasury & Census Bureau

Slide 11 – “GDP Growth”;

Source: Bureau of Economic Analysis, dated 9/30/2025. Consensus forecasts from Bloomberg, median forecast dated 12/31/2025.

Slide 12 – “Inflation”;

Retrieved from Bloomberg: CPI = the Consumer Price Index for All Urban Consumers (CPI-U), Source = Bureau of Labor Statistics, dated 11/30/2025.

Slide 13 – “Labor Market”;

Retrieved from Bloomberg: U3 Unemployment Rate =U-3 US Unemployment Rate Total in Labor Force Seasonally Adjusted, Source = Bureau of Labor Statistics, dated 11/30/2025; Monthly Nonfarm Payroll Gains = US Employees on Nonfarm Payrolls Total MoM Net Change SA, Source = Bureau of Labor Statistics, dated 11/30/2025.

Slide 14 – “Monetary Policy”;

Retrieved from Bloomberg: Federal Funds Target Rate = Upper-Bound of Federal Funds Target, Source = Federal Reserve, dated 12/31/25; Market Expectations are December 2025 Fed Funds Rate Futures implied rate, author’s calculations.

Slide 15 – “Corporate Earnings”;

Source: Factset Earnings Insight dated 12/19/25 and 12/20/24.

Slide 18 – “2026 Expectations”;

Retrieved from Bloomberg; Retrieved from Bloomberg; Real GDP Growth, Inflation, and Job Gain forecasts are median private forecasts for real GDP growth, the consumer price index (CPI), and average monthly nonfarm payroll gains in 2025 and 2026; Fed Funds forecasts = December 2026 Fed Funds Futures; S&P 500 earnings expectation = BEst Bloomberg Estimates Earnings Per Share (EPS) , dated 12/31/2025.

Slide 19 – “2026 Growth Outlook”;

Source: Greenleaf Trust Investment Research

Slide 20 – “Policy Outlook: Fiscal Policy”;

Source: Congressional Budget Office Estimated Budgetary Effects of Public Law 119-21, to Provide for Reconciliation Pursuant to Title II of H. Con. Res. 14 Relative to CBO’s January 2025 Baseline, dated 7/21/25. Author’s calculations of Receipts and Outlays.

Slide 21 – “Policy Outlook: Monetary Policy”;

Retrieved from Bloomberg; =Federal Funds Rate = Federal Funds Target Rate - Upper Bound, Source = Federal Reserve, dated 12/31/2025, Median FOMC Dot Path = median forecasts in December 10, 2025 Summary of Economic Projections of the Appropriate Policy Path, Source = Federal Reserve; Bond Market Pricing = rates implied from SOFR Futures Curve, dated 12/31/2025.

Slide 22 – “Policy Outlook: Monetary Policy” 2;

Prediction Market Odds of Nomination Source: Kalshi Who will Trump nominate as Fed Chair? Dated 1/4/26.



DATA SOURCES

Recession date source: National Bureau of Economic Research, Inc.

Slide 23 – “Policy Outlook: Trade Policy”;

Prediction market odds, Source: Kalshi Will the Supreme Court Rule in Favor of Trump’s Tariffs, dated 1/4/26. Customs Duties Collection retrieved from Bloomberg, Source: US Treasury, dated 12/31/25.

Slide 25 – “Artificial Intelligence Impact: Growth in Use”;

Aaron Chatterji, Thomas Cunningham, David J. Deming, Zoe Hitzig, Christopher Ong, Carl Yan Shan, and Kevin Wadman, "How People Use ChatGPT," NBER Working Paper 34255 (2025), <https://doi.org/10.3386/w34255>

Slide 26 – “Artificial Intelligence Impact: Firm Adoption”;

Source: Census Bureau BTOS survey, dated October 2025.

Slide 27 – “Artificial Intelligence Impact: Business Investment”;

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Slide 28 – “Artificial Intelligence Outlook: Cloud AI Revenue”;

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Slide 29 – “AI & Policy Overlap”;

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Slide 30 – “Artificial Intelligence Outlook: Long-term Perspective”;

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Slide 34 – “K-Shaped Economy: Consumer Confidence”;

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Slide 35 – “K-Shaped Economy: Consumer Spending”;

Source: Moody’s analysis of BLS data dated Q2 2025

Slide 36 – “Corporate Earnings Outlook”;

Source: Factset Earnings Insight dated 12/19/25.

Slide 38 – “2026 Expectations”;

Retrieved from Bloomberg; Retrieved from Bloomberg; Real GDP Growth, Inflation, and Job Gain forecasts are median private forecasts for real GDP growth, the consumer price index (CPI), and average monthly nonfarm payroll gains in 2025 and 2026; Fed Funds forecasts = December 2026 Fed Funds Futures; S&P 500 earnings expectation = BEst Bloomberg Estimates Earnings Per Share (EPS) , dated 12/31/2025.

Slide 39 – “Portfolio Positioning”;

Source: Greenleaf Trust Investment Research

Slide 40 – “Risks”;

Source: Greenleaf Trust Investment Research

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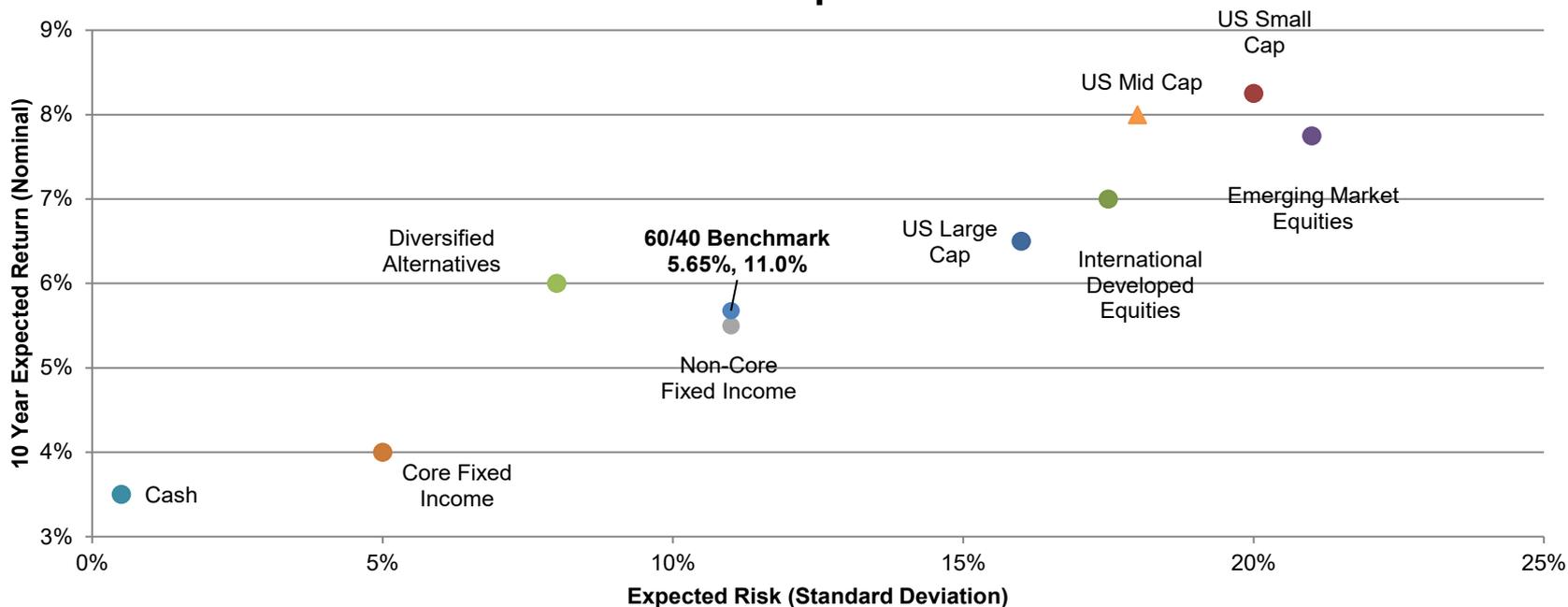
APPENDIX



LONGER-TERM OUTLOOK

10-YEAR CAPITAL MARKET ASSUMPTIONS

Risk/Return Expectations



Asset Class	Historical Returns	10 Year	10 Year
	Public (94-25)	Expected Return (Dec 2025)	Expected Risk (Annualized vol.)
US Large Cap	10.57%	6.50%	17.00%
US Mid Cap	11.02%	8.00%	19.00%
US Small Cap	9.78%	8.25%	21.00%
Developed International Equities	6.28%	7.00%	18.00%
Emerging International Equities	5.14%	7.75%	22.00%
Core Fixed Income	4.15%	4.00%	5.50%
Non-Core Fixed Income	7.07%	5.50%	11.00%
Diversified Alternatives	7.16%	6.00%	8.00%
Cash	2.49%	3.50%	0.50%
Inflation	2.53%	2.50%	1.50%
60/40 Public Portfolio		5.65%	11.00%